

# Using Health Information Technology to Ensure Inpatient Quality and Safety

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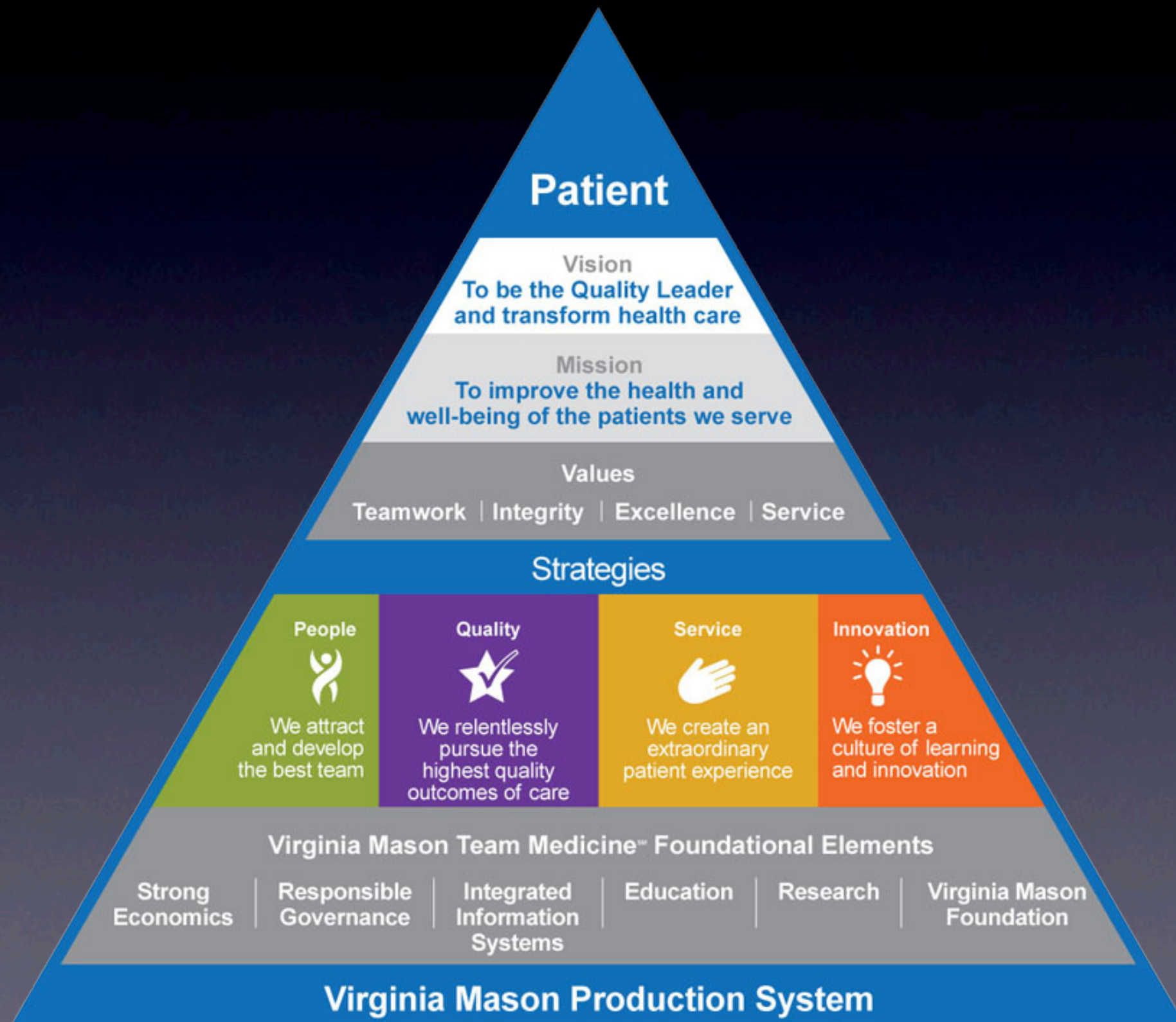
Clinical Associate Professor  
Departments of Medicine and Biomedical Health Informatics  
University of Washington







# Using Health Information Technology to Ensure Quality and Safety



# Patient

## Vision

**To be the Quality Leader  
and transform health care**

## Mission

**To improve the health and  
well-being of the patients we serve**

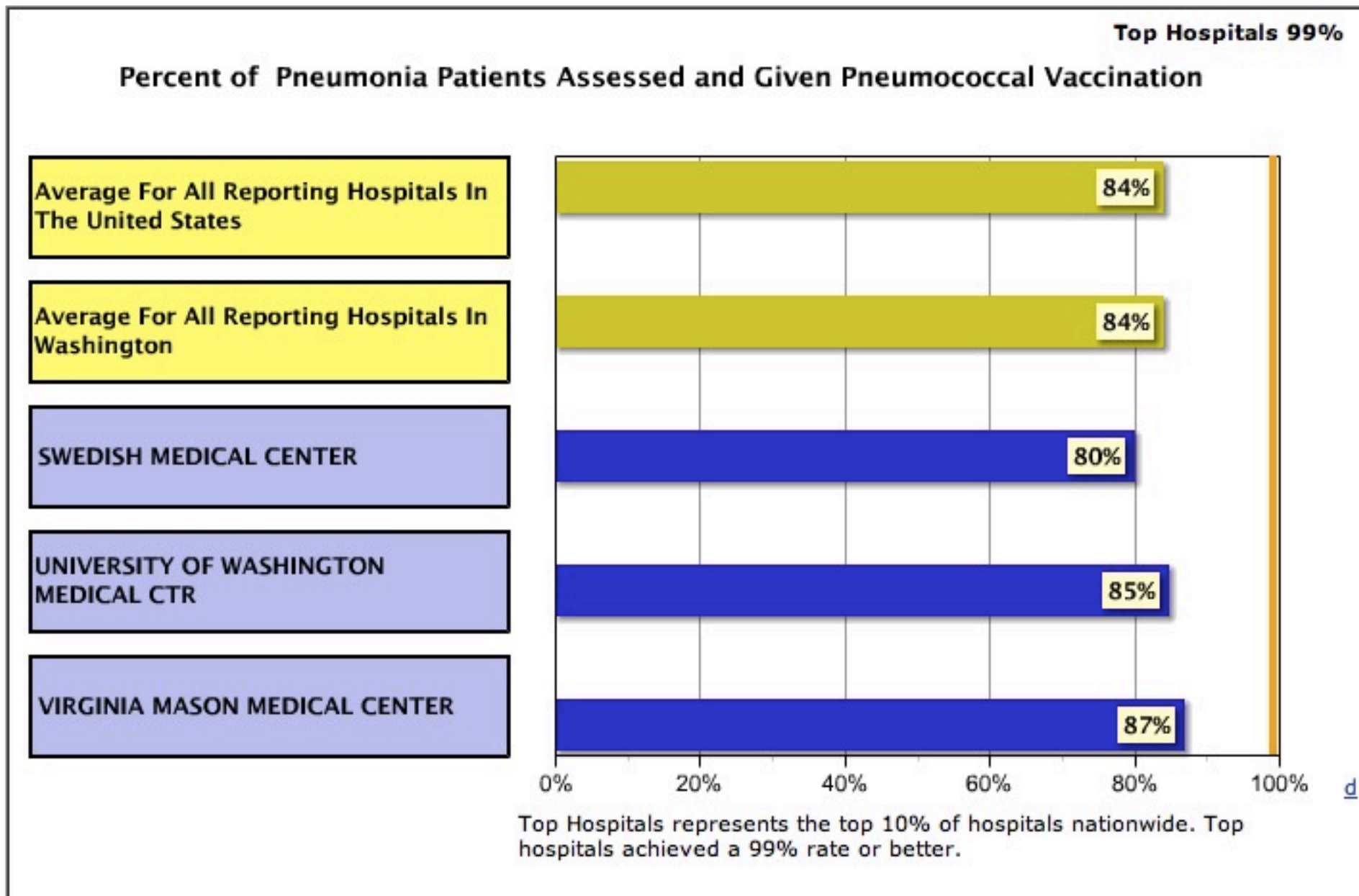


# Hospitalcompare.hhs.gov

Hide  
Information

## Percent of Pneumonia Patients Assessed and Given Pneumococcal Vaccination

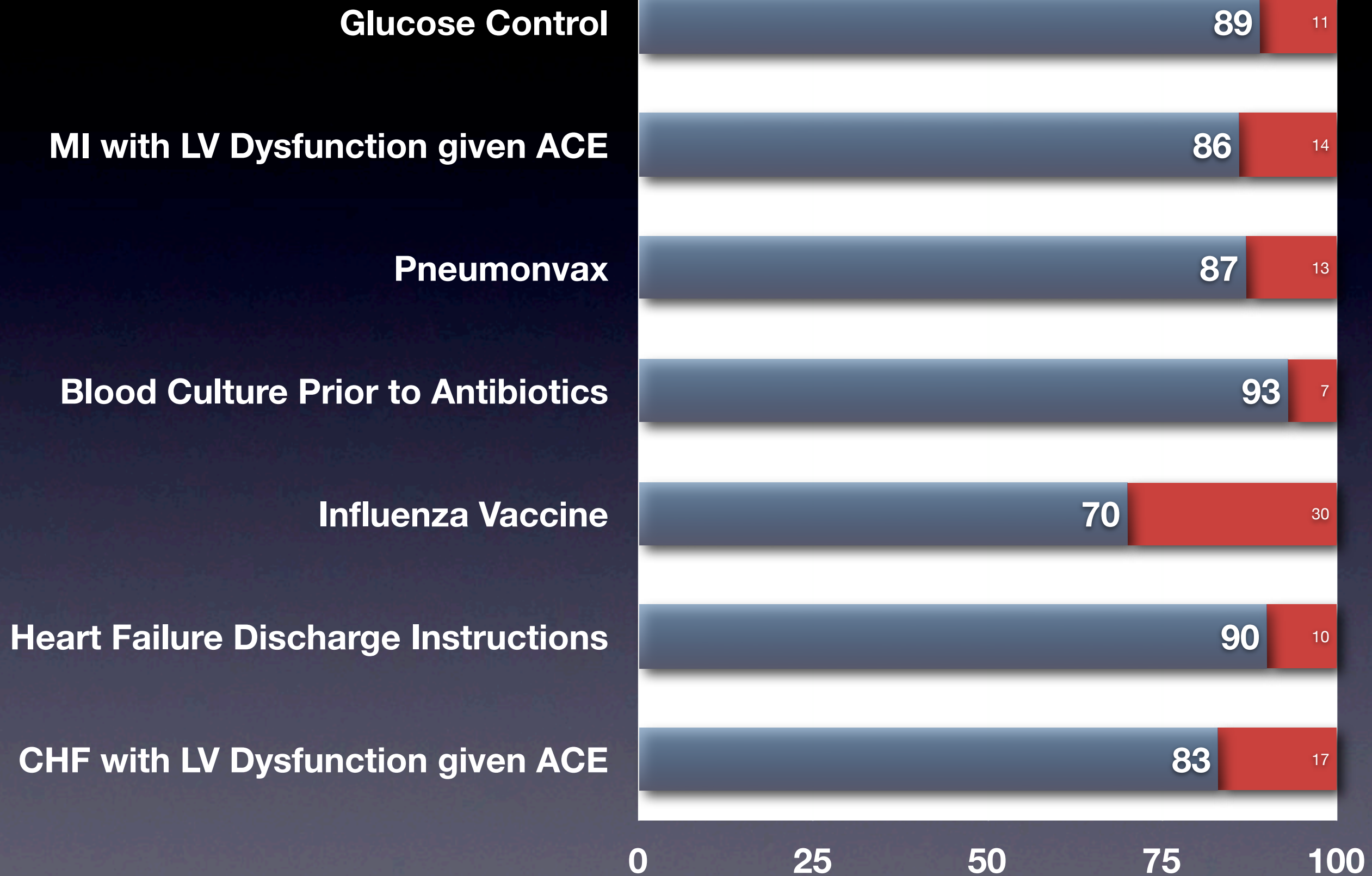
The rates displayed in this graph are from data reported for discharges January 2008 through December 2008.



Also see [whynotthebest.org](http://whynotthebest.org)

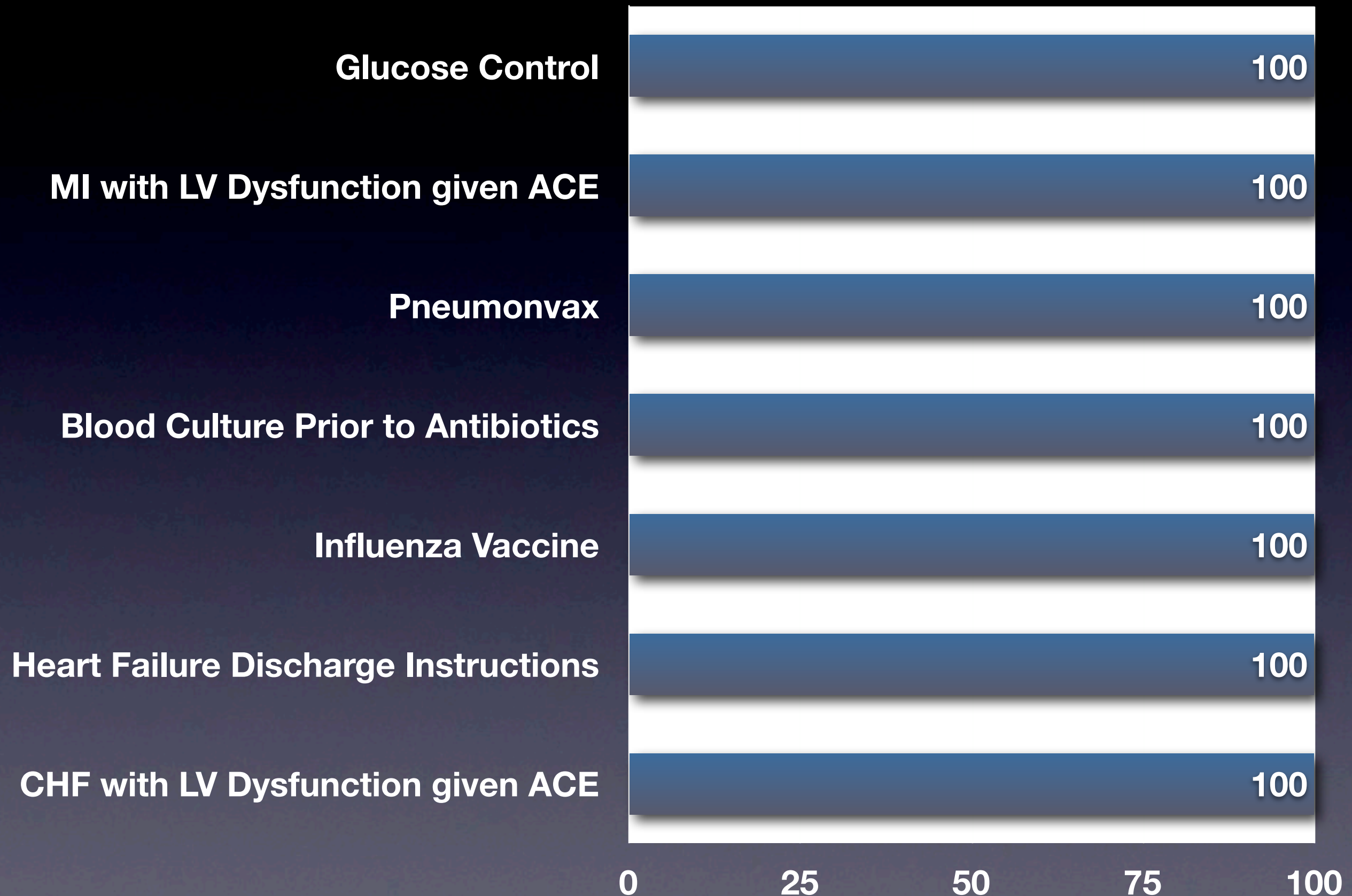


# VM Quality Now





# Quality Goal





# So what's good enough?

Imagine **96%** quality at VM...

600 defective surgeries/year

501 defective transfusions/year

40,000 defective medication administrations/year

10,800 wrong meals served/year

68,000 defective bills sent/year

5,000 defective paychecks/year





# So what's good enough?

Imagine **99.9%** quality at VM...

15 defective surgeries/year

17 defective transfusions/year

1,000 defective medication administrations/year

182 wrong meals served/year

17,000 defective bills sent/year

125 defective paychecks/year





Defects are mistakes that  
go uncorrected

The purpose of VMPS is to ensure  
zero defects





# Improving Outcomes in Elderly Patients With Community-Acquired Pneumonia by Adhering to National Guidelines

## Community-Acquired Pneumonia Organization International Cohort Study Results

Forest W. Arnold, DO; A. Scott LaJoie, PhD; Guy N. Brock, PhD; Paula Peyrani, MD; Jordi Rello, MD; Rosario Menéndez, MD; Gustavo Lopardo, MD; Antoni Torres, MD; Paolo Rossi, MD; Julio A. Ramirez, MD; for the Community-Acquired Pneumonia Organization (CAPO) Investigators

**Background:** To define whether elderly patients hospitalized with community-acquired pneumonia (CAP) had better outcomes if they were treated with empirical antimicrobial therapy adherent to the 2007 Infectious Diseases Society of America (IDSA)/American Thoracic Society (ATS) guidelines for CAP.

**Methods:** This was a secondary analysis of the CAPO International Cohort Study database, which contained data from a total of 1725 patients aged 65 years or older who were hospitalized with CAP. Data from June 1, 2001, until January 1, 2007, were analyzed from 43 centers in 12 countries including North America (n=2), South America (n=4), Europe (n=4), Africa (n=1), and Southeast Asia (n=1). Initial empirical therapy for CAP was evaluated for guideline compliance according to the 2007 IDSA/ATS guidelines for CAP. Time to clinical stability, length of stay (LOS), total in-hospital mortality, and CAP-related mortality for each group were calculated. Comparisons between groups were made using cumulative incidence curves and competing risks regression.

**Results:** Among the 1649 patients with CAP, aged 65

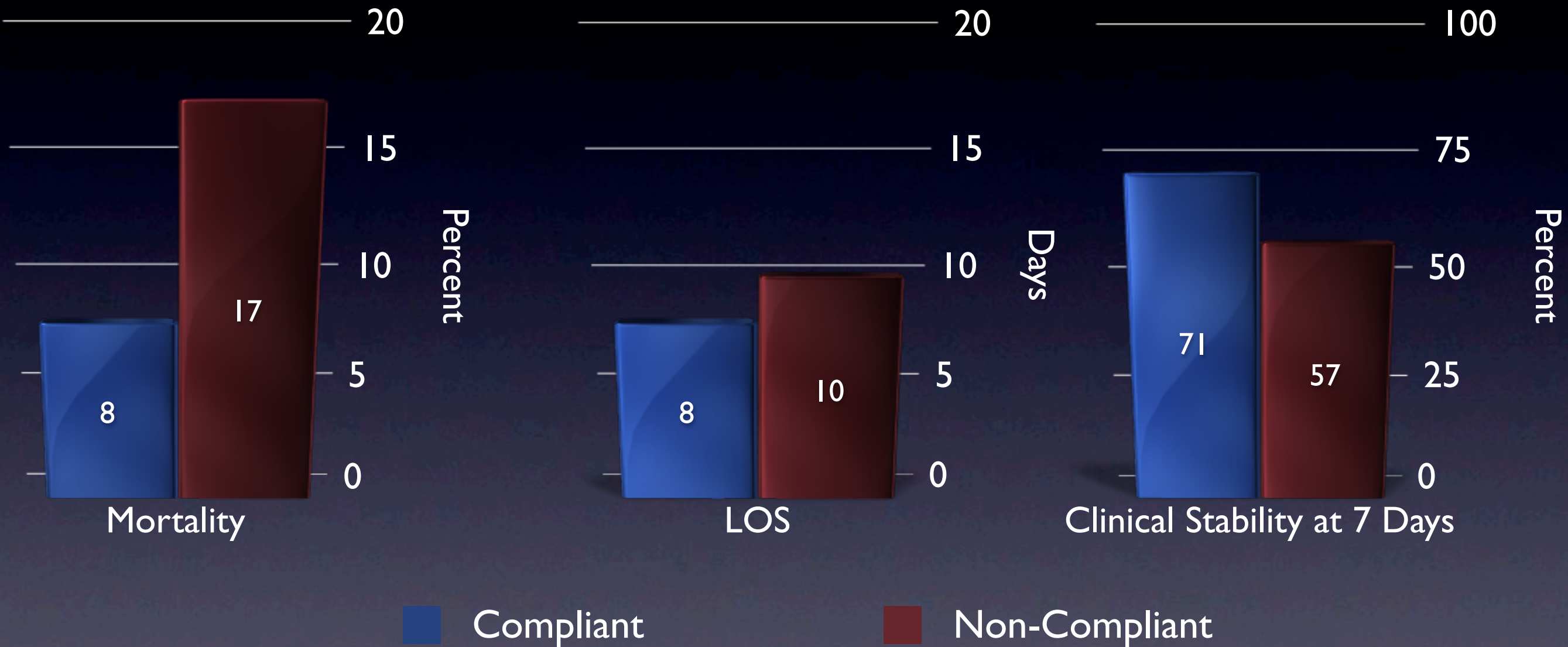
years or older, 975 patients were given antimicrobial regimens adherent to the IDSA/ATS for CAP guidelines, while 660 patients were treated with nonadherent regimens (465 patients were "undertreated"; 195 were "overtreated"). Adherence to guidelines was associated with a statistically significant decreased time to achieve clinical stability compared with nonadherence: the proportion of patients who reached clinical stability by 7 days was 71% (95% confidence interval [CI], 68%-74%) and 57% (95% CI, 53%-61%) ( $P < .01$ ), respectively. Guideline adherence was also associated with shorter LOS (median adherence LOS, 8 days; interquartile range [IQR], 5-15 days; median nonadherence LOS, 10 days; IQR, 6-24 days) ( $P < .01$ ) and decreased overall in-hospital mortality (8%; 95% CI, 7%-10% vs 17%; 95% CI, 14%-20%) ( $P < .01$ ).

**Conclusion:** Implementation of national guidelines at the local hospital level will improve not only mortality and LOS of elderly patients hospitalized with CAP but also time to clinical stability.

*Arch Intern Med.* 2009;169(16):1515-1524



# Guideline Adherence



“If all hospitals performed at the level of a 5-star rated hospital ... 22,590 Medicare deaths could potentially have been avoided from 2006 through 2008.”



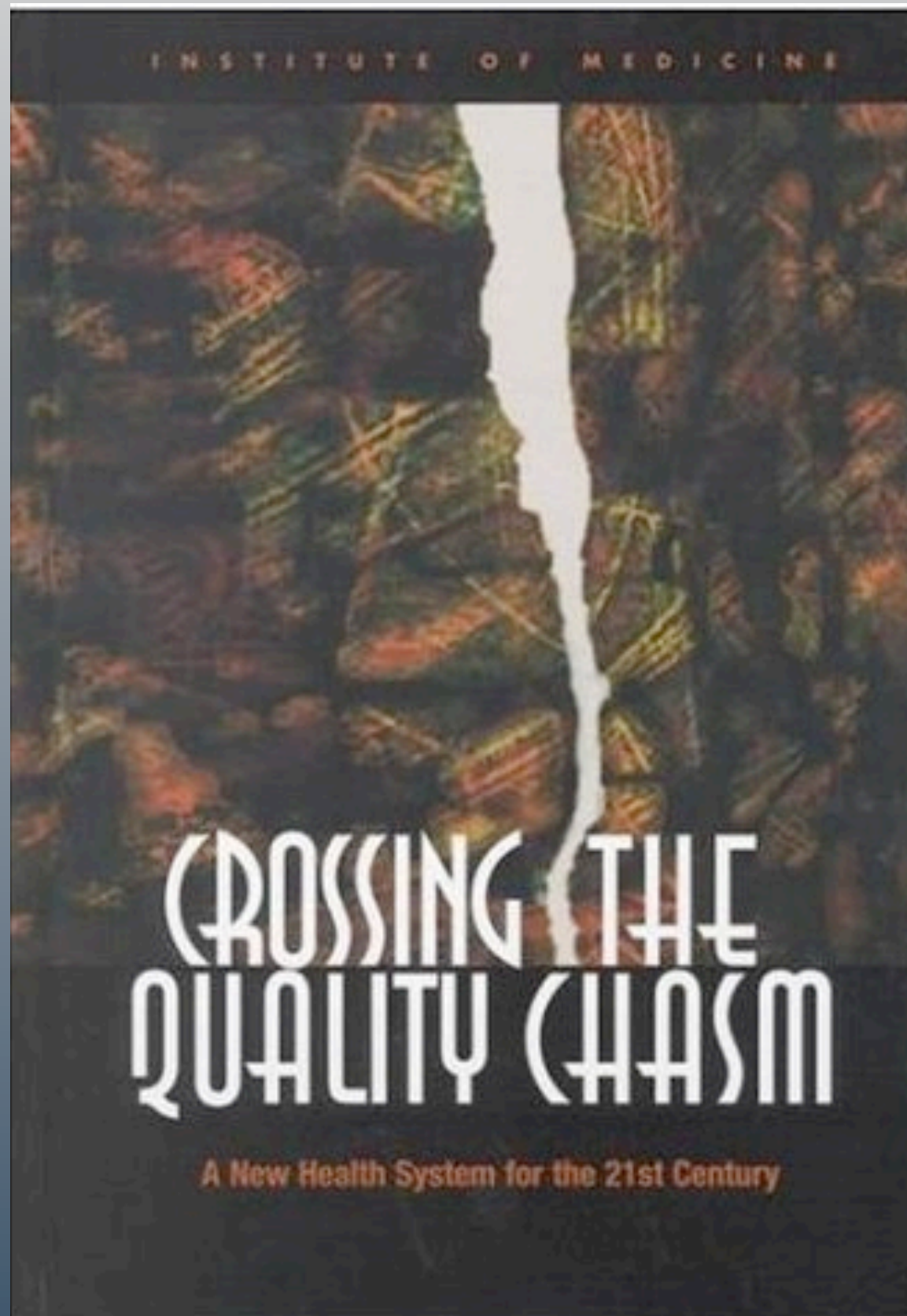
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March 2010





“... information technology must play a central role in the redesign of the health care system if a substantial improvement in quality is to be achieved over the coming decade.”

“... the elimination of most handwritten clinical data by the end of the decade.”

2001



# Clinical Information Technologies and Inpatient Outcomes

## *A Multiple Hospital Study*

Ruben Amarasingham, MD, MBA; Laura Plantinga, ScM; Marie Diener-West, PhD;  
Darrell J. Gaskin, PhD; Neil R. Powe, MD, MPH, MBA

**Background:** Despite speculation that clinical information technologies will improve clinical and financial outcomes, few studies have examined this relationship in a large number of hospitals.

**Methods:** We conducted a cross-sectional study of urban hospitals in Texas using the Clinical Information Technology Assessment Tool, which measures a hospital's level of automation based on physician interactions with the information system. After adjustment for potential confounders, we examined whether greater automation of hospital information was associated with reduced rates of inpatient mortality, complications, costs, and length of stay for 167 233 patients older than 50 years admitted to responding hospitals between December 1, 2005, and May 30, 2006.

**Results:** We received a sufficient number of responses from 41 of 72 hospitals (58%). For all medical conditions stud-

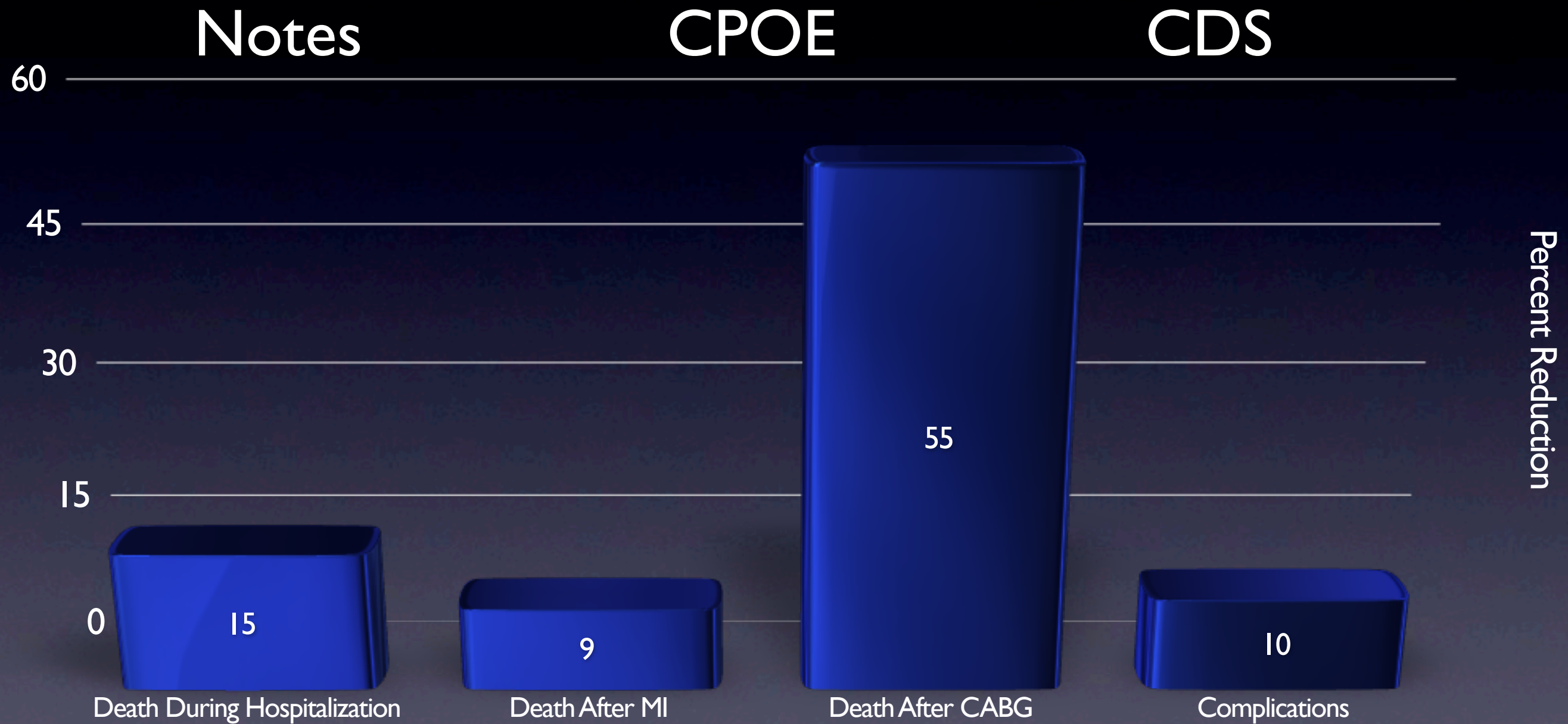
ied, a 10-point increase in the automation of notes and records was associated with a 15% decrease in the adjusted odds of fatal hospitalizations (0.85; 95% confidence interval, 0.74-0.97). Higher scores in order entry were associated with 9% and 55% decreases in the adjusted odds of death for myocardial infarction and coronary artery bypass graft procedures, respectively. For all causes of hospitalization, higher scores in decision support were associated with a 16% decrease in the adjusted odds of complications (0.84; 95% confidence interval, 0.79-0.90). Higher scores on test results, order entry, and decision support were associated with lower costs for all hospital admissions (-\$110, -\$132, and -\$538, respectively;  $P < .05$ ).

**Conclusion:** Hospitals with automated notes and records, order entry, and clinical decision support had fewer complications, lower mortality rates, and lower costs.

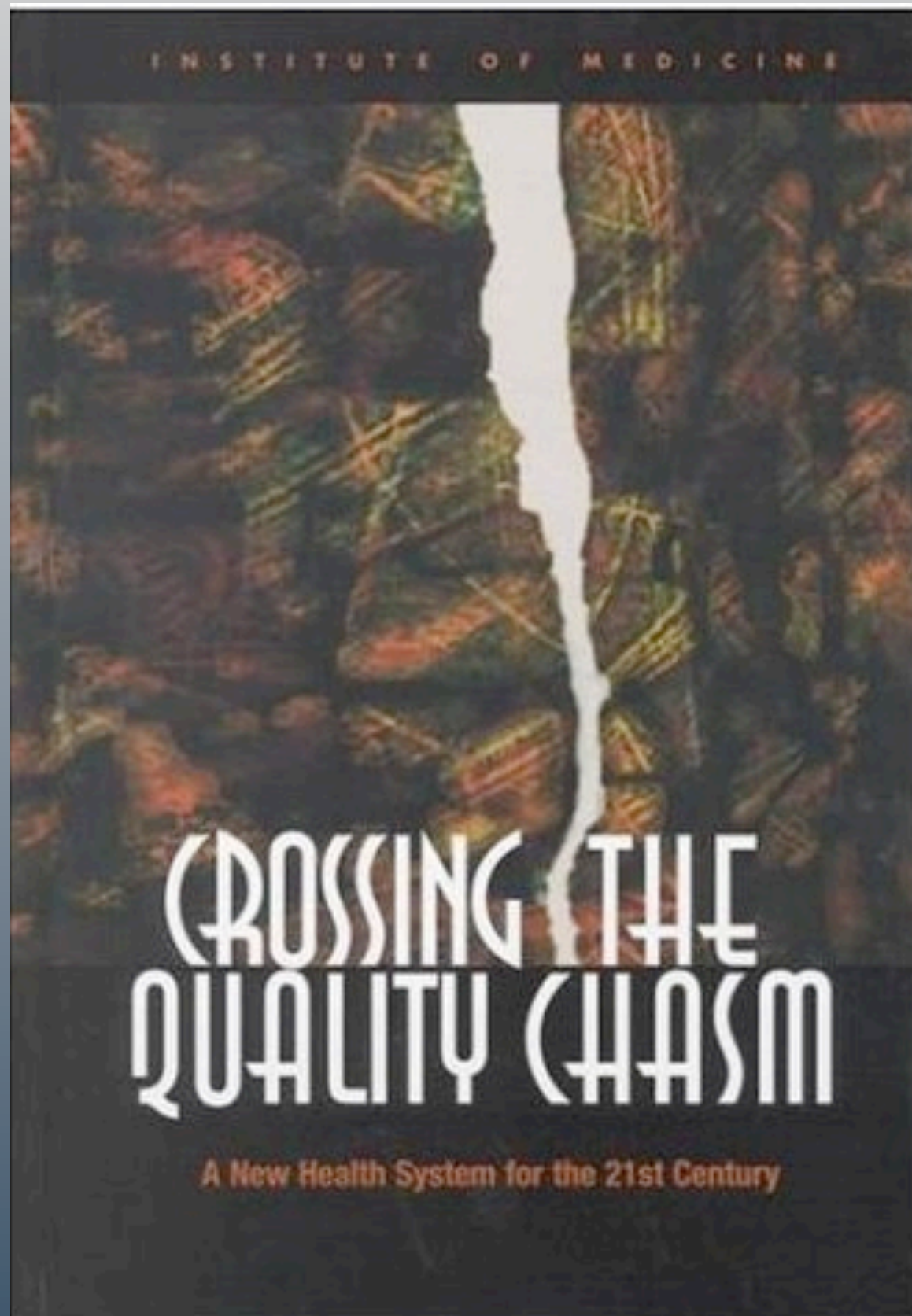
*Arch Intern Med.* 2009;169(2):108-114



# IT and Inpatient Outcomes



Survey of 41 Hospitals in Texas



“... the elimination of most handwritten clinical data by the end of the decade.”

2001



# Eight Months Until the End of the Decade

The NEW ENGLAND JOURNAL of MEDICINE

April 16, 2009

SPECIAL ARTICLE

## Use of Electronic Health Records in U.S. Hospitals

Ashish K. Jha, M.D., M.P.H., Catherine M. DesRoches, Dr.Ph.,  
Eric G. Campbell, Ph.D., Karen Donelan, Sc.D., Sowmya R. Rao, Ph.D.,  
Timothy G. Ferris, M.D., M.P.H., Alexandra Shields, Ph.D., Sara Rosenbaum, J.D.,  
and David Blumenthal, M.D., M.P.P.

**Table 3.** Electronic Requirements for Classification of Hospitals as Having a Comprehensive or Basic Electronic-Records System.\*

Requirement	Comprehensive EHR System	Basic EHR System with Clinician Notes	Basic EHR System without Clinician Notes
<b>Clinical documentation</b>			
Demographic characteristics of patients	√	√	√
Physicians' notes	√	√	
Nursing assessments	√	√	
Problem lists	√	√	√
Medication lists	√	√	√
Discharge summaries	√	√	√
Advanced directives	√		
<b>Test and imaging results</b>			
Laboratory reports	√	√	√
Radiologic reports	√	√	√
Radiologic images	√		
Diagnostic-test results	√	√	√
Diagnostic-test images	√		
Consultant reports	√		
<b>Computerized provider-order entry</b>			
Laboratory tests	√		
Radiologic tests	√		
Medications	√	√	√
Consultation requests	√		
Nursing orders	√		
<b>Decision support</b>			
Clinical guidelines	√		
Clinical reminders	√		
Drug-allergy alerts	√		
Drug-drug interaction alerts	√		
Drug-laboratory interaction alerts (e.g., digox-	√		

**Adoption level — % of hospitals (95% CI)**

**1.5 (1.1–2.0)**

**7.6 (6.8–8.1)**

**10.9 (9.7–12.0)**

\* A comprehensive electronic-health-records (EHR) system was defined as a system with electronic functionalities in all clinical units. A basic electronic-records system was defined as a system with electronic functionalities in at least one clinical unit.



By Robert M. Wachter

# Patient Safety At Ten: Unmistakable Progress, Troubling Gaps

doi: 10.1377/hlthaff.2009.0785  
HEALTH AFFAIRS 29,  
NO. 1 (2010):  
©2009 Project HOPE—  
The People-to-People Health  
Foundation, Inc.

**ABSTRACT** December 1, 2009, marks the tenth anniversary of the Institute of Medicine report on medical errors, *To Err Is Human*, which arguably launched the modern patient-safety movement. Over the past decade, a variety of pressures (such as more robust accreditation standards and increasing error-reporting requirements) have created a stronger business case for hospitals to focus on patient safety. Relatively few health care systems have fully implemented information technology, and we are finally grappling with balancing “no blame” and accountability. The research pipeline is maturing, but funding remains inadequate. Our limited ability to measure progress in safety is a substantial impediment. Overall, I give our safety efforts a grade of B–, a modest improvement since 2004.

**Robert M. Wachter**  
(bobw@medicine.ucsf.edu) is  
professor and associate chair  
of the Department of  
Medicine at the University of  
California, San Francisco.

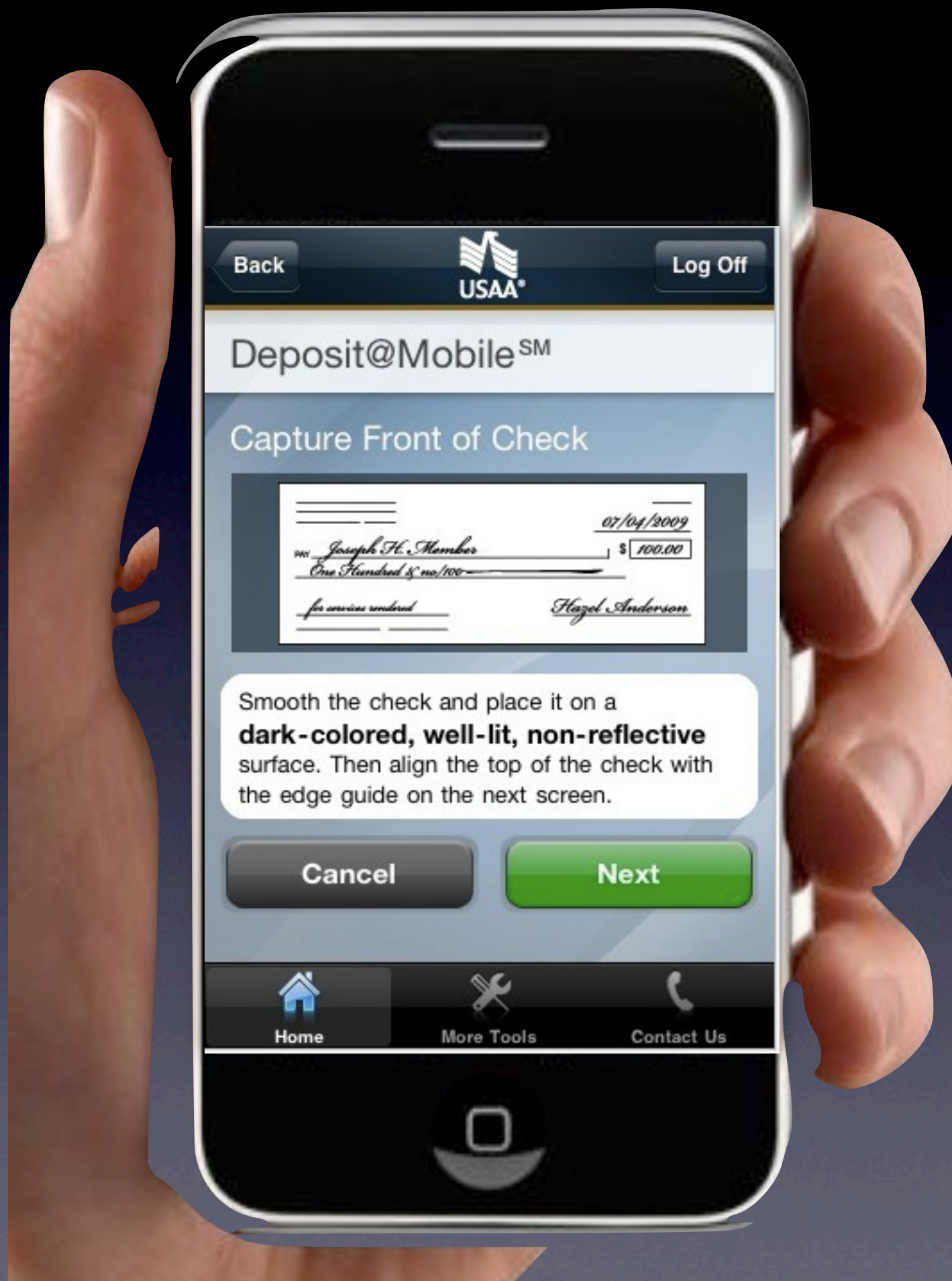


## EXHIBIT 1

## An Assessment Of Our Progress In Ten Key Patient-Safety Domains, 1999-2004 And 2004-2009

Safety category	2004 grade	2009 grade	Comments
Regulation/accreditation	A-	B+	An important early driver, but much of the low-hanging fruit has now been picked
Reporting systems	C	B+	Key intervention was the adoption of the NQF list to support error reporting; some improvement in analytical abilities at provider organization and state/national levels
Health information technology	B-	C+	Surprisingly low uptake over past 5 years; increasing evidence of health IT-related safety hazards and implementation challenges; new infusion of federal dollars should promote health IT adoption
Malpractice system and accountability	D+	C+	Increased pressure for accountability has led to more emphasis on "Just Culture"; more accountability at leadership level as well; practical approaches for balancing "no blame" and accountability still lagging
Workforce and training issues	B	B-	Limited but increased engagement by providers; evidence regarding impact of residency duty-hour limits mixed; nurse shortage eased but primary care shortage worse; few organizations adopting robust teamwork, culture change, or simulation programs
Research	- <sup>a</sup>	B-	Stronger methods are emerging; moderate, but insufficient, increase in funding; still limited data on what works; field still debating fundamental questions regarding evidence standards for safety studies
Patient engagement and involvement	- <sup>a</sup>	C+	Patient advocacy movements small; impact of "how can patients protect themselves?" efforts uncertain; significant progress on disclosure policies and practices
Provider organization leadership engagement	- <sup>a</sup>	B	Stronger focus on safety by boards, "C-suite," as business case becomes more robust; uptake of strong leadership interventions (root-cause analyses, Executive Walk Rounds) improved but spotty
National and international organizational interventions	- <sup>a</sup>	A-	Much stronger engagement by AHRQ, NQF, Joint Commission, ACGME, WHO, IHI, and others; better dissemination of tools, training, and requirements; some wide-scale change efforts (IHI campaigns, Michigan and WHO checklist studies) have illustrated capacity for broad engagement and measurable progress
Payment system interventions	- <sup>a</sup>	C+	Impact of P4P in quality uncertain; P4P not yet applied to safety because of measurement challenges; Medicare's "no pay for errors" is a provocative initiative; no evidence yet about impact and concerns regarding unintended consequences
<b>Overall grade for progress in patient safety</b>	<b>C+</b>	<b>B-</b>	<b>Most striking improvements in reporting and leadership; gaps in IT and accountability are most concerning, but both areas should see significant progress, driven by new funding (IT) and emerging consensus (accountability)</b>







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### 2 Refine Search Criteria



- OR -

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### 3 Select Date, Time & Party Size



mm/dd/yyyy
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## Welcome, Barry


**200**  
Dining Points

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### Good for Groups

- 1 **Maggiano's - Bellevue**

- 2 **Indochine Asian Dining Lounge**

- 3 **FareStart**

- 4 **Il Fornaio - Seattle**

- 5 **The Melting Pot - Seattle**

- 6 **Blackfish at Tulalip Resort Casino**

- 7 **Moshi Moshi Sushi**

- 8 **Tavolata**

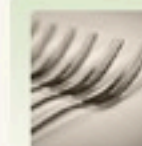
- 9 **Barrio - Bellevue**

- 10 **Cutter's Bayhouse**

[Find tables at these Good for Groups restaurants](#)

As voted by more than 77,200 diners.

List Updated: 11/02/2009



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**New Seattle  
Restaurants**





# Welcome to

The Society for Exorbitantly Expensive  
and Difficult to Implement EHRs



## Welcome to SEEDIE

SEEDIE, the Society for Exorbitantly Expensive and Difficult to Implement EHR's, is a healthcare IT standards organization that is completely funded and operated by a select group of proprietary electronic health record vendors.

Unlike independent, objective, professional organizations created to help medical professionals select and implement interoperable EHR solutions, SEEDIE promotes healthcare IT systems that play well in the sandbox if, and only if, it is in the best interests of a particular vendor.

While the other groups argue endlessly about which standards are most appropriate in pursuit of "plug and play" solutions, SEEDIE recognizes that data exchange should only occur after a lengthy and expensive custom integration process. Further, that integration should require ongoing technical support from multiple vendors.



What does this little girl have  
to do with selecting an EHR?

**ABSOLUTELY NOTHING!** But it does register 10 on  
the warm and fuzzy meter!



EXTORMITY.COM

HAS BEEN APPROVED FOR SEEDIE CERTIFICATION



# Status of Implementation

The NEW ENGLAND JOURNAL of MEDICINE

April 16, 2009

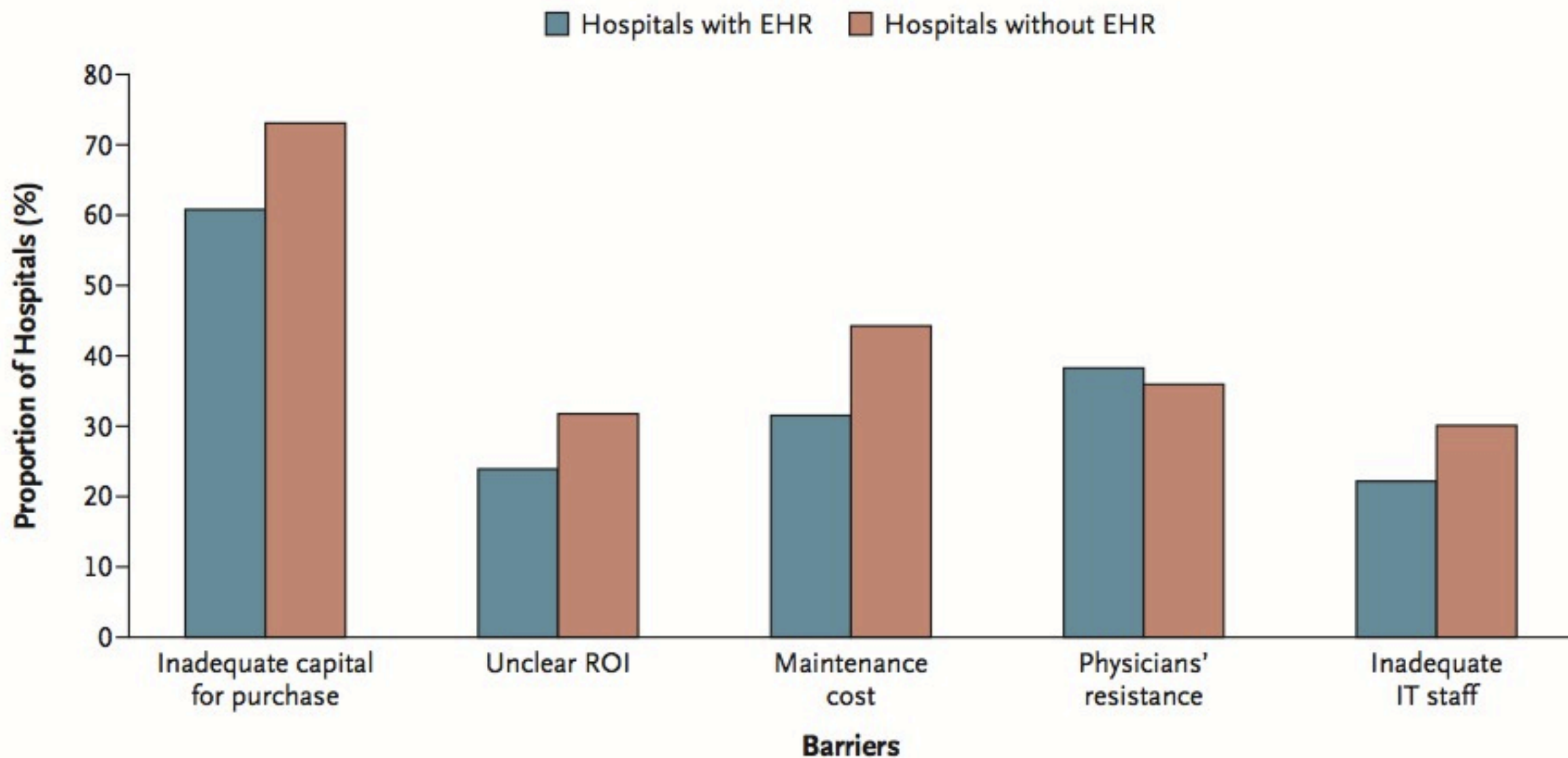
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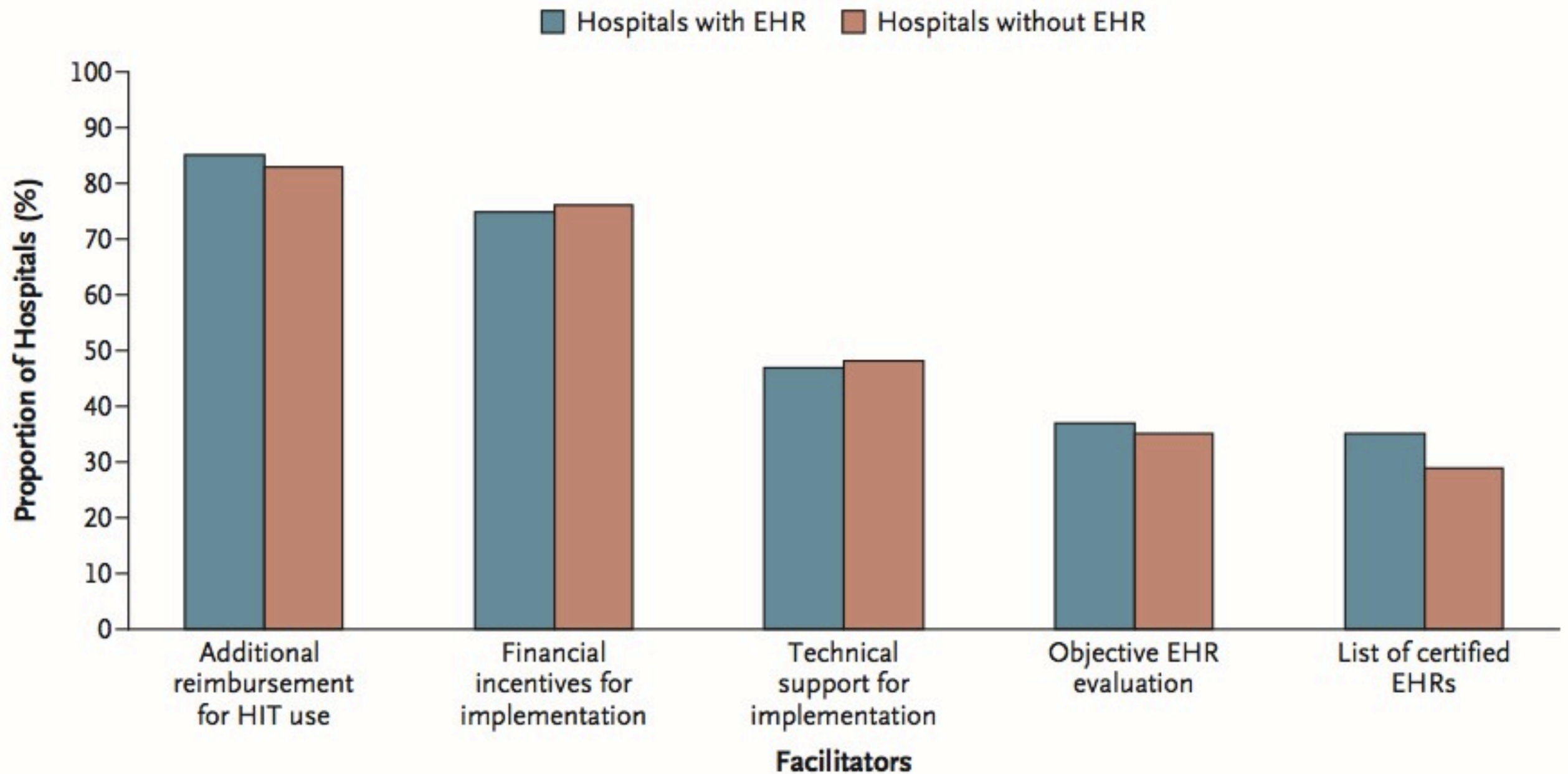


# Barriers to Implementation



**Figure 1.** Major Perceived Barriers to Adoption of Electronic Health Records (EHRs) among Hospitals with Electronic-Records Systems as Compared with Hospitals without Systems.

# Facilitators of Adoption



**Figure 2.** Perceived Facilitators of Adoption of Electronic-Records Systems among Hospitals with Systems as Compared with Hospitals without Systems.



# Federal Funding



# HITECH Act

- ARRA- American Recovery and Reinvestment Act
- Health Information Technology for Economic and Clinical Health
- \$19 Billion for EHRs
  - \$2 Million/Hospital/Year
- Meaningful Use Criteria



# Critical HIT Components Needed to Ensure Quality

- Computer System
- Discrete Data
- Right Software/Programing
- Realtime Provider Feedback
- Group (Team) Situational Awareness

# Critical HIT Components Needed to Ensure Quality

- Computer System
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- Right Software/Programing
- Realtime Provider Feedback
- Group Situational Awareness



# VM Record Storage in Georgetown





# UW Record Storage Sand Point Naval Hanger





# Server Cabinet



\$40M of Computer Equipment



# 30 Terabytes of Disk



7,500,000 Songs or 60 Years of Listening!



# Tape Backup





# Electronic Health Record



American Hospital Assn.  
study, "Continued  
Progress: Hospital Use of  
Information Technology,"  
Feb. 27, 2007

- \$17,616 per bed in 2006
  - \$12,060 for operating costs
  - \$5,556 for capital costs
- 400 Bed Hosp-> \$10 Million



# Critical HIT Components Needed to Ensure Quality

## ✓ Computer System

- Discrete Data
- Right Software/Programing
- Realtime Provider Feedback
- Group Situational Awareness

# Handwritten Note

VIRGINIA MASON MEDICAL CENTER  
SEATTLE, WA

BAILEY-BOUSHAY HOUSE  
SEATTLE, WA

## PROGRESS RECORD

DATE AND HOUR	NOTE PROGRESS OF CASE - COMPLICATIONS - CONSULTATIONS - CHANGE IN DIAGNOSIS - CONDITIONS ON DISCHARGE - INSTRUCTIONS TO PATIENT - AND FINAL SUMMARY.
12/12/85	Cu - PPR
(cont)	UPT
	Admission
10:55 76.3	1) GI bleed -
3.8	Shst. awaiting capsule report.
	OK to feed? GI report OK
179/105 121	2) COPD exacer
3.7 (23) 1.3	will ↑ steroids
Ca 9.0	Plan - Adv. diet
	- 4 steroids 60 mg @ 6"
	- To med. floor
	- Noeline



# Free Text Rads Report

Document Viewer -

**\* Final Report \***

Accession No: 5453129  
~Examination: Chest, single view

Comparison: 1/23/08

Clinical Indication: Leukocytosis; wheezing; pneumonia

Findings:

Heart and mediastinum are unchanged. As before, there is an abandoned pulse generator projected over the left hemithorax.

There is mild pulmonary edema, slightly increased compared to previous examination. As before, there is patchy bibasal consolidation, increased from previous examination, likely atelectasis or aspiration. There is a persistent, tiny right pleural effusion.

ATTENDING RADIOLOGIST AND PAGER NUMBER  
-----

Clinical Notes, Pathology Reports

# Discrete Data- Meds

MAR Summary 48H				
09 August 2009 0700 - 13 August 2009 0659				
Time View	08/09/2009 0700 - 0659	08/10/2009 0700 - 0659	08/11/2009 0700 - 0659	08/12/2009 0700 - 0659
Scheduled				
<b>aspirin</b> 325 mg, ec tablet, PO, Daily, NOW, Start: 08/10/09 15:18:00		Not Given: dcd per MD order @1626		
<b>aspirin</b> 325 mg, tab, PO, Daily With Breakfast, NOW, Start: 08/10/09 20:26:00		325 mg @1807 325 mg @2030 Pain Intensity: 8 Pain Location: Head Frontal	325 mg @0800	@0800
<b>docusate</b> 200 mg, cap, PO, Daily, Routine, Start: 08/10/09 14:41:00		200 mg @2100	200 mg @0900	@0900
<b>docusate</b> 100 mg, cap, PO, Q12 HR, Routine, Start: 08/10/09 21:00:00				
<b>lisinopril</b> 10 mg, tab, PO, Daily, NOW, Start: 08/11/09 9:55:00			10 mg @0955	@0900
<b>metoprolol (metoprolol oral tablet)</b> 25 mg, tab, PO, Q12 HR, Routine, Start: 08/10/09 21:00:00		25 mg @1807 25 mg @2100 Systolic Blood Pressure: 143 mmHg Heart Rate: 60 bpm	25 mg @0900 Systolic Blood Pressure: 152 mmHg Heart Rate: 66 bpm 25 mg @2107	@0900 @2100
<b>sodium chloride (saline lock flush-peripheral line)</b> 2 mL, inj, IV, Q12 HR, Routine, Start 08/10/09 9:46:00, for 4 hr, Stop 08/10/09 9:46:00, Note: Flush every 12 hours i...		2 mL @0946		
<b>sodium chloride (saline lock flush-peripheral line)</b> 2 mL, inj, IV, Q12 HR, Routine, Start 08/10/09 9:49:00,		2 mL @0949	Not Given: Not Appropriate at this Time @0900	@0900



# Discrete Data- Orders

Careset - CHF orderset

Component	Order Details
<b>STATUS</b>	
<input checked="" type="checkbox"/> Diagnosis	Start: T;N, Diagnosis: CHF
<input type="checkbox"/> Transfer to	on T;N, Note: CHF Diagnosis after admission
<input type="checkbox"/> Consulting Physician	Start T;N
<input type="checkbox"/> Infection Control Precautions	Start: T;N
<b>VITAL SIGNS / VITAL MEASURES</b>	
<input type="checkbox"/> VS -- CCU	Start: T;N, Note: Vital Signs Q 1HR or as needed.
If patient on telemetry or CCU, do not re-order Cardiac Monitor and Arrhythmia Management.	
<input type="checkbox"/> Cardiac Monitor	Start: T;N, Note: with arrhythmia management
<input type="checkbox"/> Arrhythmia Management	Start: T;N
<input type="checkbox"/> Hemodynamic Monitoring Order set	
<input type="checkbox"/> Oxygen order	Start T;N, O2 per Nasal Cannula, 2 L/Min, Titrate to keep
<input type="checkbox"/> SpO2 Checks	Start T;N, Q4 HR, Note: titrate Oxygen to keep SpO2 at
<input checked="" type="checkbox"/> Weight	Start T+1;0600, Every Morning

OK Cancel

# Discrete Data- Labs

Lab and Rad Results	10/20/2009 6:10	10/19/2009 9:30	10/19/2009 8:50	10/19/2009 5:05	10/19/2009 5:00	10/18/2009 21:22	10/18/2009 10:00	10/18/2009 6:55	10/18/2009 5:01	10/18/2009 4:55
<b>Hemogram</b>										
<input type="checkbox"/> White Blood Cell Count	6.9 K/cmm				7.7 K/cmm					9.1 K/cmm
<input type="checkbox"/> Red Blood Cell Count	L 3.52 M/cmm				L 3.32 M/cmm					L 3.08 M/cr
<input type="checkbox"/> Hemoglobin	L 8.6 g/dL				L 8.0 g/dL					L 7.5 g/dL
<input type="checkbox"/> Hematocrit	L 27 %				L 25 %		L 23 %			L 23 %
<input type="checkbox"/> Mean Corpuscular Volume	L 76 fL				L 75 fL					L 76 fL
<input type="checkbox"/> Mean Corpuscular HGB	L 24 pg				L 24 pg					L 24 pg
<input type="checkbox"/> Mean Corpuscular HGB Concentrn	L 32 g/dL				L 32 g/dL					L 32 g/dL
<input type="checkbox"/> RBC Distribution Width	H 19.5 %				H 18.5 %					H 19.0 %
<input type="checkbox"/> Platelet Count	371 K/cmm				251 K/cmm					162 K/cmm
<input type="checkbox"/> Reticulocyte Count										
<b>Differential: Percent (Automated)</b>										
<input type="checkbox"/> Lymphocytes, Percent	26.4 %				19.7 %					
<input type="checkbox"/> Monocytes, Percent	8.7 %				8.2 %					
<input type="checkbox"/> Granulocytes, Percent	60.8 %				70.5 %					
<input type="checkbox"/> Eosinophils, Percent	3.4 %				1.3 %					
<input type="checkbox"/> Basophils, Percent	0.7 %				0.3 %					
<b>Differential: Absolute Count (Automated)</b>										
<input type="checkbox"/> Lymphocytes, Absolute Count	1.8 K/cmm				1.5 K/cmm					
<input type="checkbox"/> Monocytes, Absolute Count	0.6 K/cmm				0.6 K/cmm					
<input type="checkbox"/> Granulocytes, Absolute Count	4.2 K/cmm				5.4 K/cmm					
<input type="checkbox"/> Eosinophils, Absolute Count	0.2 K/cmm				0.1 K/cmm					
<input type="checkbox"/> Basophils, Absolute Count	0.1 K/cmm				0.0 K/cmm					
<b>Differential: Percent (Manual)</b>										
<input type="checkbox"/> Lymphocytes Percent										L 11 %
<input type="checkbox"/> Monocytes Percent										L 1 %
<input type="checkbox"/> Polymorphonuclear Leukocytes Percent										74 %
<input type="checkbox"/> Bands Percent										H 12 %



# Discrete Data- Forms

Discharge Plans to MD - WHITE, GEORGE

If form is NOT complete, SAVE then use Form Browser to Update/Modify and SIGN when complete.

**Do not abbreviate! Information on this form will be printed for patient**

Anticipated Discharge Date: 05/15/2008

Primary Diagnosis (at Discharge):  
1. Viral gastroenteritis, possible sigmoid diverticulitis  
2. Constipation

Secondary Diagnosis (at Discharge):  
1. Dementia  
2. Hypertension

Does PH have Diagnosis of CHF?  
☒ No ☐ Yes ☐ Yes - Control Care only

Major Procedures during Inpatient Stay:  
CT abdomen showed evidence of sigmoid diverticulitis, no evidence of appendicitis  
US of abdomen: no evidence of cholecystitis

**D/C Powerform**

Plan Discharge to:  
☒ Home (01)  
☐ Admit to other Long Term Acute Care Facility (02)  
☐ Exped to subacute facility (03)  
☐ Home Health Service (04)  
☐ Hospice (Home) (05)  
☐ Hospice (Medical Facility) (06)  
☐ Inpatient Rehab (07)  
☐ Intermediate Care Facility (08)  
☐ Left Against Medical Advice (AMA) (09)  
☐ New IMHC/Outpatient Dependency (10)  
☐ Skilled Nursing Facility (SNF) (11)  
☐ Transferred to another facility (12)

Facility Providing Discharge Services or Care:

Requested Start Date for Discharge Services:

**Discharge Services Needed**

Checking ANY option below generates a Consult to Social Services, if patient has not had one ordered in last 30 days.

<input type="checkbox"/> Durable Medical Equipment (DME)	<input type="checkbox"/> Labs at next clinic visit	<input type="checkbox"/> RT Consult for Home/Portable Oxygen
<input type="checkbox"/> Financial assistance for D/C Meds	<input type="checkbox"/> Medical Social Worker	<input type="checkbox"/> Speech Therapy
<input type="checkbox"/> Home Health Aide	<input type="checkbox"/> Occupational Therapy	<input type="checkbox"/> Transportation
<input type="checkbox"/> Home PT Therapy	<input type="checkbox"/> Physical Therapy	<input type="checkbox"/> Inbound care
<input type="checkbox"/> Home Oxygen	<input type="checkbox"/> Physical Therapy	<input type="checkbox"/> Other
<input type="checkbox"/> Homeless Shelter	<input type="checkbox"/> HIV Lab	

Diet:

Discharge / Home Weight Monitoring:

Activity Limitations:

Auth (verified)

# Discrete Data- Note

PowerNotes Print 0 minutes ago

+ Add Forward Dictate Find Term Required

Progress Note X List

Basic Information Subjective **Review of Systems** Health Status Objective Review / Management Impression and Plan

Author: Aaronson MD, Barry A

Basic Information <Hide Structure>

Admit information Admission Day === / Today's information === / OTHER

Subjective <Show Structure>

Review of Systems <Hide Structure>

Constitutional >>	Negative / Fever / Chills / Sweats / Weakness / Fatigue / Decreased activity / OTHER
Eye >>	Negative / Recent visual problem / Icterus / Discharge+ / Blurring / Double vision / Visual disturbances / OTHER
ENMT >>	Negative / Decreased hearing+ / Ear pain+ / Nasal congestion / Sore throat / OTHER
Respiratory >>	Negative / <b>(SOB) / Cough</b> / Sputum production / Hemoptysis / Wheezing / Cyanosis / Apnea / OTHER
Cardiovascular >>	Negative / Chest pain+ / Palpitations / Bradycardia / Tachycardia / Peripheral edema / Syncope / OTHER
Breast	Negative / Left / Right / Both / Lump/ mass / Nipple discharge / Engorgement / Pain+ / Redness / OTHER
Gastrointestinal >>	Negative / Nausea / Vomiting / Diarrhea / Constipation / Heartburn / Abdominal pain+ / Hematemesis / OTHER
Genitourinary >>	Negative / Dysuria / Hematuria / Change in urine stream / Urethral discharge / Lesions / OTHER
Gynecologic >>	Negative / Menstrual cycle+ / LMP === / Age at menarche === years / Dysmenorrhea / Hot flashes / Intermenstrual bleeding / OTHER
Hema/Lymph >>	Negative / Bruising tendency / Bleeding tendency / Swollen lymph glands / OTHER
Endocrine >>	Negative / Excessive thirst / Polyuria / Cold intolerance / Heat intolerance / Excessive hunger / OTHER
Immunologic >>	Negative / Immunocompromised / Recurrent fevers / Recurrent infections / Malaise / OTHER
Musculoskeletal >>	Negative / Back pain+ / Neck pain / Joint pain / Muscle pain / Claudication / Decreased ROM / Trauma / OTHER
Integumentary >>	Negative / Rash / Pruritus / Abrasions / Breakdown / Burns / Dryness / Petechiae / Skin lesion / OTHER
Neurologic >>	Negative / Altered level of consciousness / Abnormal reflexes / Confusion / Numbness / Tingling / Headache / OTHER

Note Details: Aaronson MD, Barry A, 10/20/2009 17:46, Progress Note

Sign Save Save & Close Cancel



# Discrete Data

SDU, Fourteen - 9114041014 Opened by Aaronson MD, Barry A

Task Edit View Patient Chart Links Help

Tear Off Attach Suspend Charges Charge Entry Exit Calculator AdHoc md+calc google Patient List Patient Access List Home In-Box Schedule V-Net Clinical Apps Philips iSite

SDU, Fourteen X

SDU, Fourteen DOB:12/16/1955 Age:53 years Sex:Female MRN:9114041014 Loc:TestUnit

Allergies: penicillin, atenolol, Contrast Dye, heparin, io... IQHealth: No Fin#:EP200904282 Inpatient Medical: [04/27/2009 17:09 - <No - Discharge date>]

Diagnosis & Problems

Classification View Active & Inactive Problems Change View

Name of Problem	Annotated Display	Code	Onset Date	Responsible Provider	Life Cycle Date	Classification
ASTHMA	ASTHMA	493	2005		09/21/2005	Medical
MALIGNANT NEOPLASM ...	breast cancer bilateral	174.9	About 2009		06/22/2007	Medical
Intestinal infection due to o...	Intestinal infection d...	008		Test MD, Mary Lou		Medical
Diabetes mellitus type II	Diabetes mellitus typ...	250.00	2009		12/05/2008	Medical
Concept - Diabetes	Concept - Diabetes				04/28/2009	Medical
ACUTE ON CHRONIC SY...	ACUTE ON CHRON...	428.23			01/06/2009	Medical
HEART FAILURE	HEART FAILURE	428			02/04/2009	Medical
Obstructive sleep apnea	Obstructive sleep ap...	327.23	2009		02/17/2009	Medical
ACUTE SYSTOLIC HEAR...	ACUTE SYSTOLIC ...	428.21			03/05/2009	Medical
Concept - High-Risk Vascu...	Concept - High-Risk ...				04/28/2009	Medical
DIABETES MELLITUS	DIABETES MELLIT...	250	04/28/2006		04/28/2009	Medical
ACUTE MYOCARDIAL INF...	ACUTE MYOCARDI...	410	2009		04/28/2009	Medical
Breast cancer, female	Breast cancer, femal...	174.9	2009		04/28/2009	Medical

Problem List

# Critical HIT Components Needed to Ensure Quality

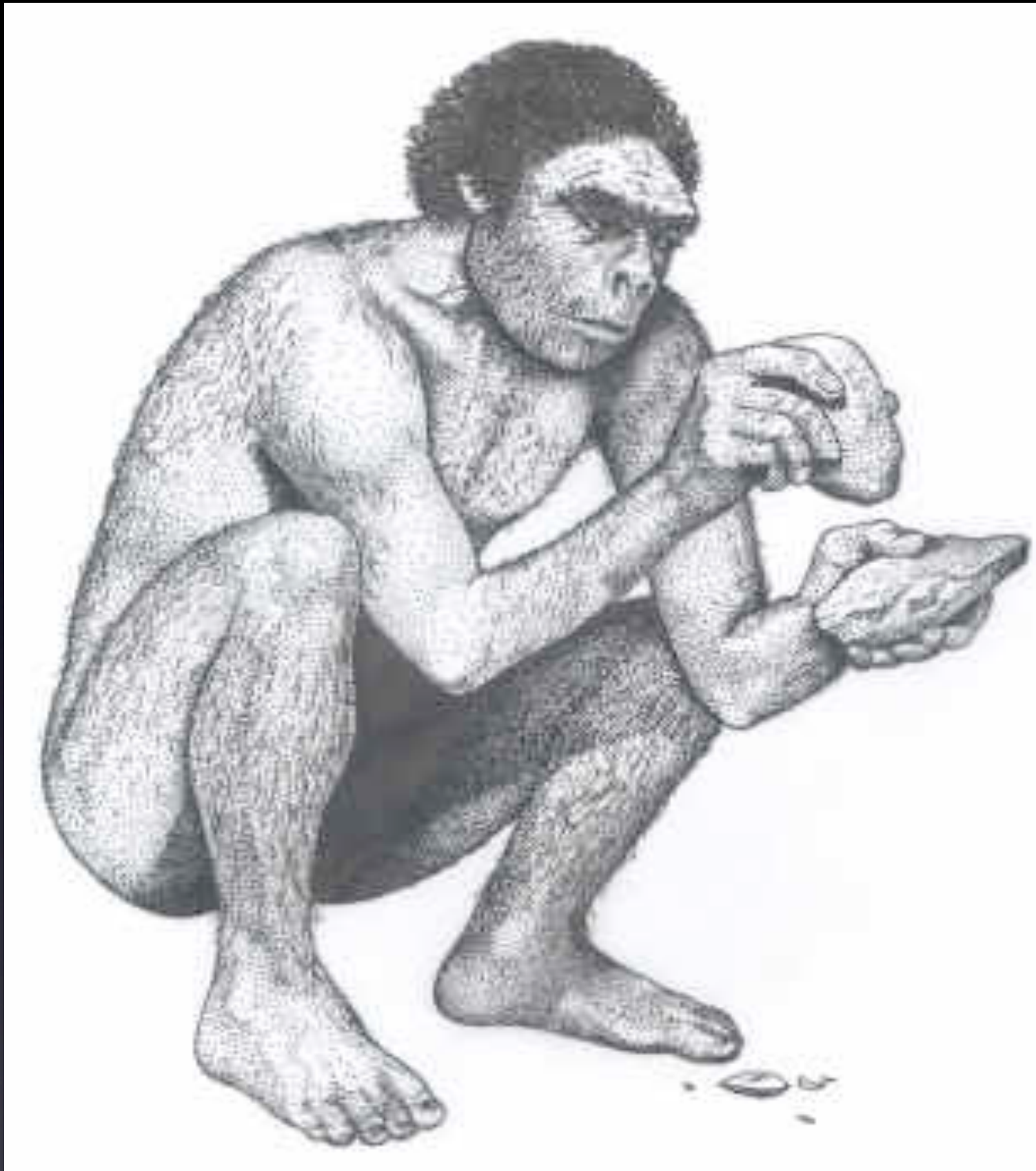
- ✓ Computer System
- ✓ Discrete Data
- ✓ Right Software/Programming Tools
  - Realtime Provider Feedback
  - Group Situational Awareness







# Cerner Command Language- CCL



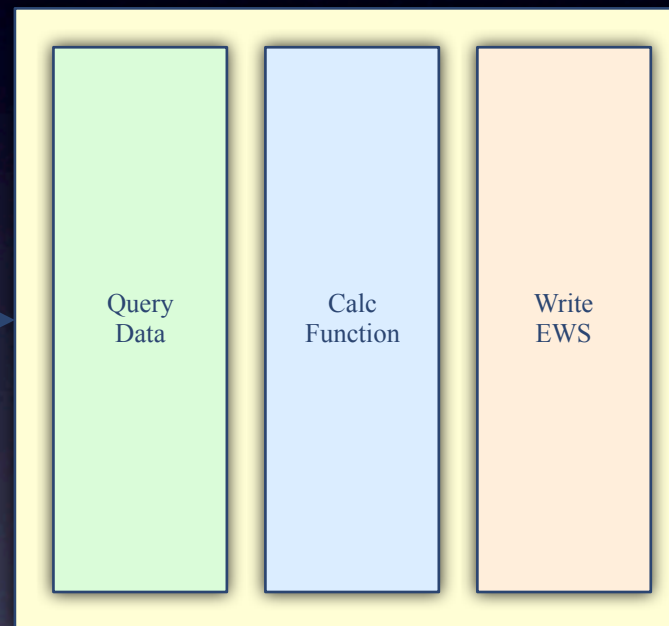


# MPages

RN Charts Routine Data

		11:04	08:00
<b>Vital Signs</b>		<input checked="" type="checkbox"/>	
Temperature - C	degC		36.4
Temperature Source			Temporal Artery
Heart Rate	bpm		74
Respiratory Rate	br/min		16
NIBP	mmHg		152/86 ↑
MAP - Noninvasive	mmHg		
BP Method			Automatic
BP Extremity			LEFT, Arm, U...
Vital Sign Reason			Routine
<b>Oxygenation Data</b>		<input checked="" type="checkbox"/>	
SpO2	%		95
O2 Percent - Administered			
O2 L/min (O2 Flow Rate) - Administered	L/min		
O2 Delivery Device			Room air

CCL Script – runs every 5 minutes



Discern Desktop – CCL Script

Score	Name	MRN	Age	Location	Arrival Date
2		U5519900	54	U-6NE 6216-01	08/12/2008 20:27
1		U2599000	80	U-6NE 6226-01	08/01/2008 17:44
1		U2651753	54	U-7NE 7252-01	07/29/2008 18:30
1		U7999361	55	U-6NE 6248-01	08/11/2008 22:47
1	I	U2171382	41	U-5NE 5258-01	07/08/2008 20:41
1		U1826113	64	U-4SE 4316-01	07/09/2008 04:04
1		U1699520	70	U-6NE 6214-01	07/21/2008 16:19
1		U2660262	39	U-6NE 6240-01	08/13/2008 21:47
1		U2664151	34	U-7SE 7340-01	08/14/2008 09:39
1		U5882462	43	U-7SE 7354-01	08/14/2008 10:50
1		U3958434	58	U-7NE 7250-01	08/06/2008 20:59
1		U2658617	69	U-8N 8N039-2	08/11/2008 13:31
1		U2651753	54	U-7NE 7252-01	07/29/2008 18:30

Clinical Data

CCL Script

Web Page





# Critical HIT Components Needed to Ensure Quality

- ✓ Computer System
- ✓ Discrete Data
- ✓ Right Software/Programing
- Realtime Provider Feedback aka Clinical Decision Support
- Group Situational Awareness

# Retrospective Improvement Efforts

- Conferences
- Journal Clubs
- Section Meetings
- Housestaff Orientations
- M&M





# Quality Safety Dashboard

Quality Safety Dashboard

Data Last Updated: 09/18/09 10:46:00

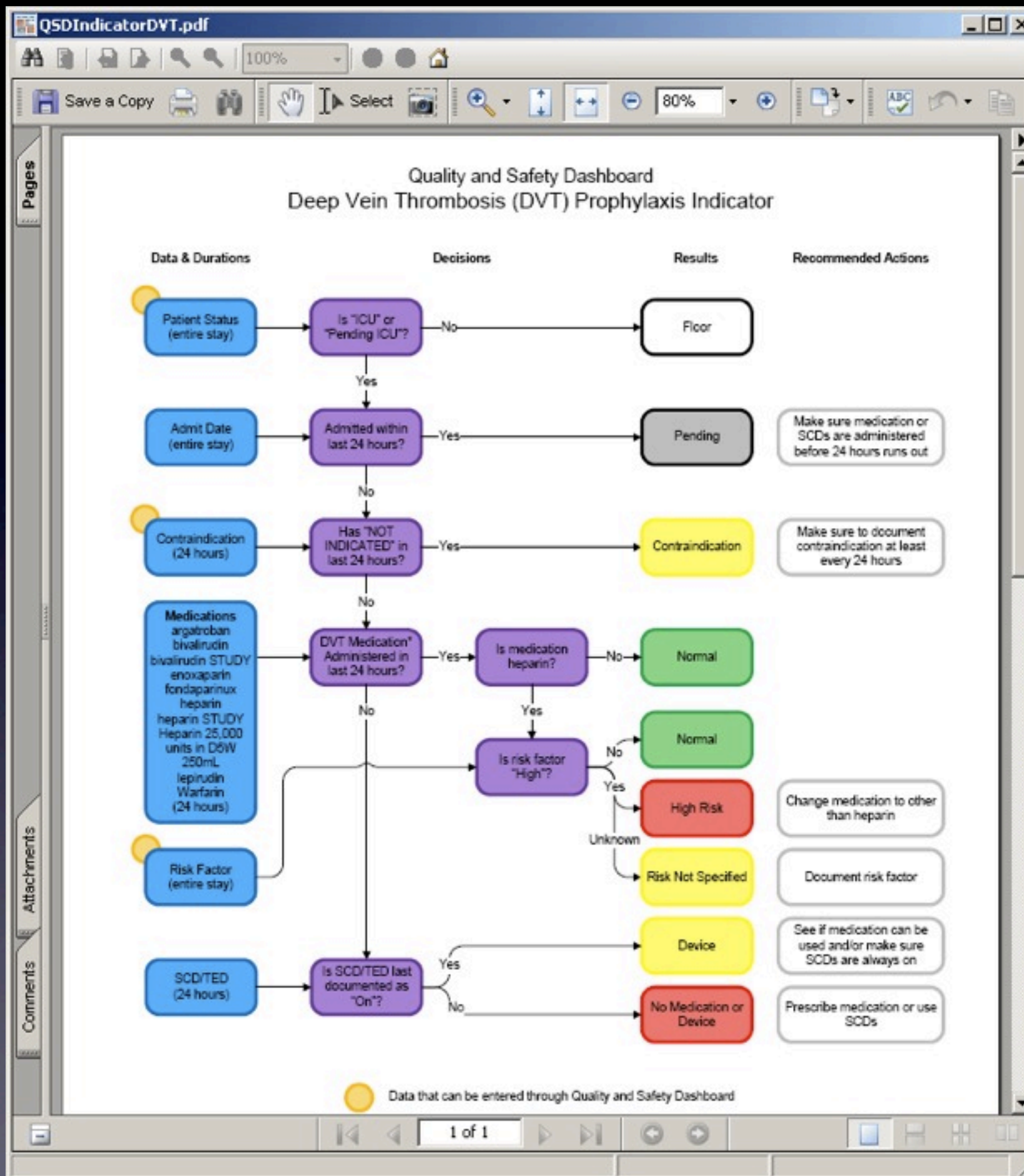
ICU Dashboard **RRT Dashboard** User Options

Patient Filter: UNIT - U-5E UWMC go U-5E go --Select a Patient List-- go

Maximize Table

Patient Info	Encounter Info	Patient Status	DVT Prophylaxis	GI Prophylaxis	Glucose	Oral Care	HOB	Sedation	SBT
U-5E SN504-1 Glenny, MD, Robb William	09/15/2009 13:45	-	heparin	ranitidine	101/140 Yes	4/1/2	Normal	OK	Missed
U-5E SN512-1 Glenny, MD, Robb William	09/14/2009 05:16	-	heparin	No Vent	93/178 Yes	No Vent	No Vent	Low	No Vent
U-5E SN516-1 Flum, MD, David Reed	09/17/2009 06:10	-	heparin	No GI Prophylaxis	95/153 No	4/1/0	Normal	OK	Missed
U-5E SN518-1 Merel, MD, Susan Eva	09/17/2009 03:54	-	heparin	No Vent	108/111 No	No Vent	No Vent	No Assessment	No Vent
U-5E SN518-2 Merel, MD, Susan Eva	09/16/2009 04:06	-	heparin	No Vent	111/127 No	No Vent	No Vent	OK	No Vent
U-5E SN520-2 Tonelli, MD, Mark Raymond	09/17/2009 07:02	-	No DVT Prophylaxis	No Vent	102/102 No	No Vent	No Vent	No Assessment	No Vent
U-5E EE502-1 Mulligan, MD, Michael S	09/08/2009 20:48	-	heparin	lansoprazole	136/165 No	4/4/3	Normal	OK	Done
U-5E EE503-1 Greer, MD, Benjamin E	09/14/2009 12:32	-	No DVT Prophylaxis	No Vent	75/235 Yes	No Vent	No Vent	No Assessment	No Vent
U-5E EE505-1 Tonelli, MD, Mark Raymond	09/17/2009 18:11	-	Mech Only	pantoprazole	125/152 No	4/2/0	Normal	OK	Missed
U-5E EE510-1 Tonelli, MD, Mark Raymond	09/06/2009 16:39	-	No DVT Prophylaxis	lansoprazole	163/199 Yes	2/2/1	Normal	OK	Missed
U-5E EE515-1 Glenny, MD, Robb William	09/16/2009 04:27	-	Mech Only	No Vent	158/158 No	No Vent	No Vent	OK	No Vent
U-5E EE516-1 Glenny, MD, Robb William	08/27/2009 14:33	-	heparin	No Vent	110/139 No	No Vent	No Vent	OK	No Vent
U-5E EE516-2 Tonelli, MD, Mark Raymond	09/15/2009 17:27	-	No DVT Prophylaxis	No Vent	128/135 No	No Vent	No Vent	OK	No Vent
U-5E EE521-1 Glenny, MD, Robb William	09/15/2009 14:41	-	heparin	No Vent	98/193 Yes	No Vent	No Vent	OK	No Vent
U-5E EE521-2 Neligan, MBBCH, Peter Camillus	09/17/2009 05:32	-	enoxaparin	No Vent	107/161 Yes	No Vent	No Vent	No Assessment	No Vent
U-5E EE522-1 Tonelli, MD, Mark Raymond	03/21/2009 10:10	-	No DVT Prophylaxis	lansoprazole	No Glucose No	0/0/0	No Bed Pos	OK	Missed
U-5E EE528-1 Tonelli, MD, Mark Raymond	07/26/2009 19:01	-	heparin	pantoprazole	123/190 No	2/1/2	Normal	OK	Missed
U-5E EE529-1 Glenny, MD, Robb William	07/25/2009 15:53	-	heparin	lansoprazole	97/123 Yes	2/2/2	Normal	OK	Missed
U-5E EE530-1 Flum, MD, David Reed	09/17/2009 08:50	-	heparin	No Vent	105/144 No	No Vent	No Vent	No Assessment	No Vent
U-5E EE533-1	09/12/2009 20:57	-							

Refreshes q5min



# Clinical Algorithm



# Quality Safety Dashboard

Quality Safety Dashboard

150%

Data Last Updated:09/18/09 10:46:00

ICU Dashboard

RRT Dashboard

User Options

Patient Filter: UNIT - U-5E  
Excluding ICU Patients

UWMC

go

U-5E

go

--Select a Patient List--

go

Maximize Table

Patient Info	Encounter Info	Patient Status	DVT Prophy	GI Prophy	Glucose	Oral Care	HOB	Sedation	SBT	
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	U-5E EE516-1 Glenny, MD, Robb William	08/27/2009 14:33	-	heparin	No Vent	110/139 No	No Vent	No Vent	OK	No Vent
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	U-5E EE522-1 Tonelli, MD, Mark Raymond	03/21/2009 10:10	-	No DVT Prophy	lansoprazole	No Glucose No	0/0/0	No Bed Pos	OK	Missed
	U-5E EE528-1 Tonelli, MD, Mark Raymond	07/26/2009 19:01	-	heparin	pantoprazole	123/190 No	2/1/2	Normal	OK	Missed
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	U-5E EE533-1	09/12/2009 20:57	-							

# Document

**DVT Prophylaxis - NORDSTRUM, LORENE M**

✓ | [Disk Icon] | [No Icon] | [Pencil Icon] | [Person Icon] | [Up Arrow] | [Down Arrow] | [Calendar Icon] | [List Icon] | [Document Icon]

**\*Performed on:** 10/22/2009 [Dropdown] 1411 [Dropdown] **By: Aaronson, MD, Barry Alan**

**DVT Prophylaxis**

**DVT Prophylaxis**

- ☒ Done - Compression devices on
- ☐ Done - On Anticoagulant
- ☐ Not done
- ☐ Not ordered
- ☐ Not Indicated - patient ambulatory
- ☐ Not Indicated - IVC filter
- ☐ Not Indicated - Bone Marrow Transplant
- ☐ Not Indicated - Post Liver Transplant

**Expires in 24 Hours**

In Progress



# Write Orders

Quality Safety Dashboard

Data Last Updated: 09/18/09 10:46:00

ICU Dashboard RRT Dashboard User Options

Patient Filter: UNIT - U-5E UWMC go U-5E go --Select a Patient List-- go

Excluding ICU Patients ☐ All ☒ Non-ICU ☐ Only ICU

Maximize Table

Patient Info	Encounter Info	Patient Status	DVT Risk - DEMPSEY, MS. ELEANOR L						
U-5E 5N504-1 Glenny, MD, Robb William	09/15/2009 13:45	-							
U-5E 5N512-1 Glenny, MD, Robb William	09/14/2009 05:16	-							
U-5E 5N516-1 Flum, MD, David Reed	09/17/2009 06:10	-							
U-5E 5N518-1 Merel, MD, Susan Eva	09/17/2009 03:54	-							
U-5E 5N518-2 Merel, MD, Susan Eva	09/16/2009 04:06	-							
U-5E 5N520-2 Tonelli, MD, Mark Raymond	09/17/2009 07:02	-							
U-5E EE502-1 Mulligan, MD, Michael S	09/08/2009 20:48	-							
U-5E EE503-1 Greer, MD, Benjamin E	09/14/2009 12:32	-							
U-5E EE505-1 Tonelli, MD, Mark Raymond	09/17/2009 18:11	-							
U-5E EE510-1 Tonelli, MD, Mark Raymond	09/06/2009 16:39	-							
U-5E EE515-1 Glenny, MD, Robb William	09/16/2009 04:27	-							
U-5E EE516-1 Glenny, MD, Robb William	08/27/2009 14:33	-							
U-5E EE516-2 Tonelli, MD, Mark Raymond	09/15/2009 17:27	-							
U-5E EE521-1 Glenny, MD, Robb William	09/15/2009 14:41	-							
U-5E EE521-2 Neligan, MBBCH, Peter Camillus	09/17/2009 05:32	-							
U-5E EE522-1 Tonelli, MD, Mark Raymond	03/21/2009 10:10	-							
U-5E EE528-1 Tonelli, MD, Mark Raymond	07/26/2009 19:01	-							
U-5E EE529-1 Glenny, MD, Robb William	07/25/2009 15:53	-							
U-5E EE530-1 Flum, MD, David Reed	09/17/2009 08:50	-							
U-5E EE533-1	09/12/2009 20:57	-							

DVT Risk - DEMPSEY, MS. ELEANOR L

- ☐ Heparin 5000u sq BID
- ☐ Heparin 5000u sq TID
- ☐ Enoxaparin 40mg sq qd
- ☐ SCDs

In Progress

Mech Only	No Vent	158/158 No	No Vent	No Vent	OK	No Vent
heparin	No Vent	110/139 No	No Vent	No Vent	OK	No Vent
No DVT Prophyl	No Vent	128/135 No	No Vent	No Vent	OK	No Vent
heparin	No Vent	98/193 Yes	No Vent	No Vent	OK	No Vent
enoxaparin	No Vent	107/161 Yes	No Vent	No Vent	No Assessment	No Vent
No DVT Prophyl	lansoprazole	No Glucose No	0/0/0	No Bed Pos	OK	Missed
heparin	pantoprazole	123/190 No	2/1/2	Normal	OK	Missed
heparin	lansoprazole	97/123 Yes	2/2/2	Normal	OK	Missed
heparin	No Vent	105/144 No	No Vent	No Vent	No Assessment	No Vent

SBT

Missed

No Vent

Missed

No Vent

No Vent

No Vent

Done

No Vent

Missed

Missed

# Critical HIT Components Needed to Ensure Quality

- ✓ Computer System
- ✓ Discrete Data
- ✓ Right Software/Programing
- ✓ Realtime Provider Feedback aka Clinical Decision Support
- Group (Team) Situational Awareness



# Alert Fatigue



**Discern**

*Discern Alert*

Patient : ZZZTEST, PHS

CHF is on the Diagnosis List  
LVEF is <40%  
Creat <2.4 mg/dl  
No ACE/ARB Ordered

Add ACE/ARB as per CHF Bundle?

☐ Lisinopril  
☐ Losartan

☒ Cancel Previous Order for digoxin

OK



## Patient Care, Square-Rigger Sailing, and Safety

Steven J. Henkind; J. Christopher Sinnett

*JAMA*. 2008;300(14):1691-1693 (doi:10.1001/jama.300.14.1691)

<http://jama.ama-assn.org/cgi/content/full/300/14/1691>







# SITUATIONAL AWARENESS

# OR Dashboard





# Bed Control



# Hospital Dispatch





# Harborview Cafe



# White Board

ROOM	PATIENT	INC	ON DUTY	DAY RN	NOC RN	PCT	
755-1		TELE	Susan/Courtney			Alison	Target
755-2		IMC	Shannon			Alison	Target
756		IMC	Shannon			Alison	Target
757-1		TELE	Laura			Alison	Target
757-2							Target
758		IMC	Shannon			Alison	Target
759-1							Target
759-2							Target
763		TELE	Laura			BJ	Target
764		NON-TELE	Susan & Courtney			Alison	Target
766		NON-TELE	Susan & Courtney			Alison	Target
768		IMC	Laura			BJ	Target
ANM/CA							
PFC/MH							



# Quality Safety Dashboard

Quality Safety Dashboard

150%

Data Last Updated:09/18/09 10:46:00

ICU Dashboard

RRT Dashboard

User Options

Patient Filter: UNIT - U-5E  
Excluding ICU Patients

UWMC

go

U-5E

go

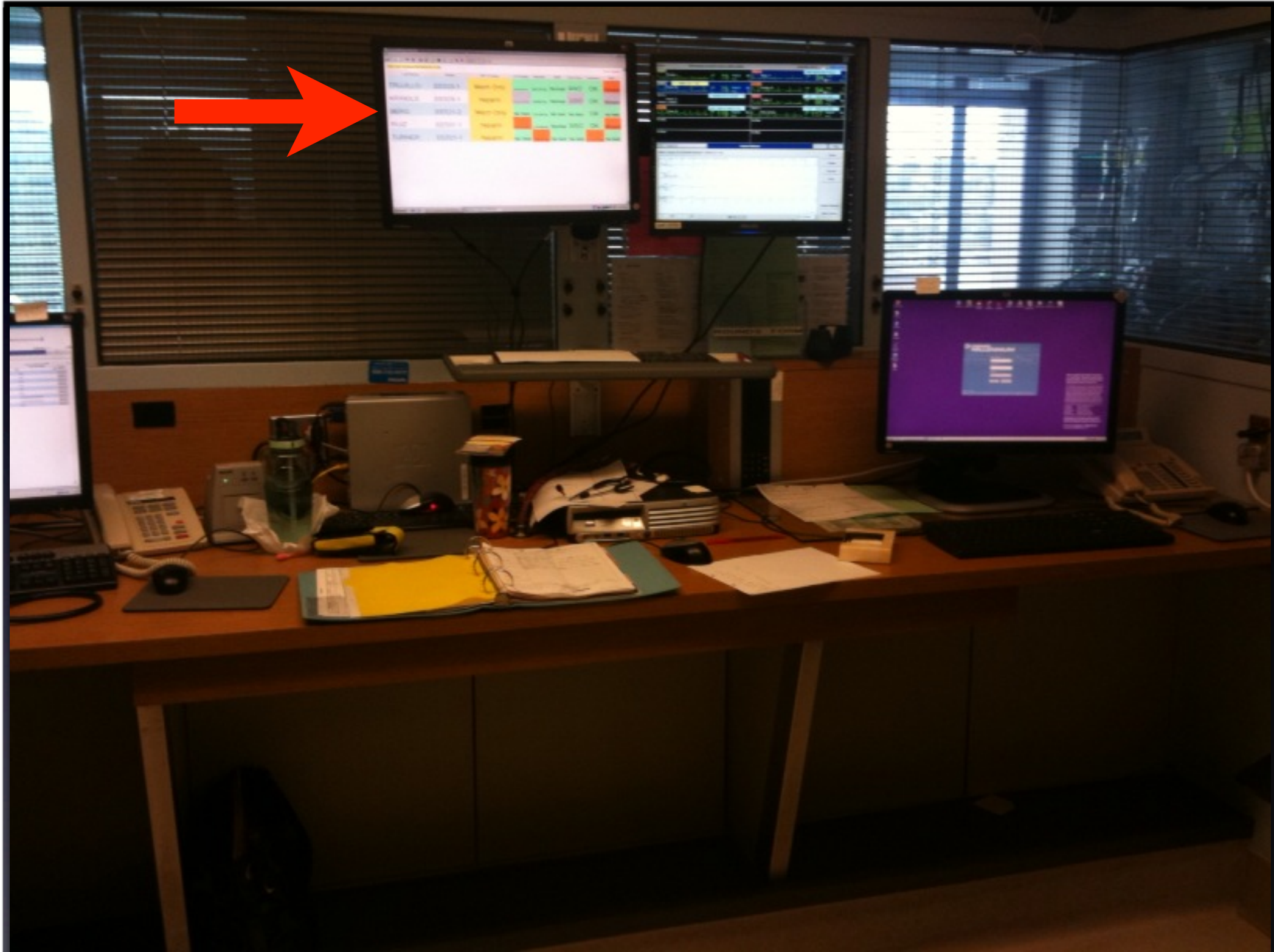
--Select a Patient List--

go

Maximize Table

Patient Info	Encounter Info	Patient Status	DVT Prophy	GI Prophy	Glucose	Oral Care	HOB	Sedation	SBT
<div></div>	U-5E SN504-1 Glenny, MD, Robb William	-	heparin	ranitidine	101/140 Yes	4/1/2	Normal	OK	Missed
	U-5E SN512-1 Glenny, MD, Robb William	-	heparin	No Vent	93/178 Yes	No Vent	No Vent	Low	No Vent
	U-5E SN516-1 Flum, MD, David Reed	-	heparin	No GI Prophy	95/153 No	4/1/0	Normal	OK	Missed
	U-5E SN518-1 Merel, MD, Susan Eva	-	heparin	No Vent	108/111 No	No Vent	No Vent	No Assessment	No Vent
	U-5E SN518-2 Merel, MD, Susan Eva	-	heparin	No Vent	111/127 No	No Vent	No Vent	OK	No Vent
	U-5E SN520-2 Tonelli, MD, Mark Raymond	-	No DVT Prophy	No Vent	102/102 No	No Vent	No Vent	No Assessment	No Vent
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	U-5E EE503-1 Greer, MD, Benjamin E	-	No DVT Prophy	No Vent	75/235 Yes	No Vent	No Vent	No Assessment	No Vent
	U-5E EE505-1 Tonelli, MD, Mark Raymond	-	Mech Only	pantoprazole	125/152 No	4/2/0	Normal	OK	Missed
	U-5E EE510-1 Tonelli, MD, Mark Raymond	-	No DVT Prophy	lansoprazole	163/199 Yes	2/2/1	Normal	OK	Missed
	U-5E EE515-1 Glenny, MD, Robb William	-	Mech Only	No Vent	158/158 No	No Vent	No Vent	OK	No Vent
	U-5E EE516-1 Glenny, MD, Robb William	-	heparin	No Vent	110/139 No	No Vent	No Vent	OK	No Vent
	U-5E EE516-2 Tonelli, MD, Mark Raymond	-	No DVT Prophy	No Vent	128/135 No	No Vent	No Vent	OK	No Vent
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	U-5E EE528-1 Tonelli, MD, Mark Raymond	-	heparin	pantoprazole	123/190 No	2/1/2	Normal	OK	Missed
	U-5E EE529-1 Glenny, MD, Robb William	-	heparin	lansoprazole	97/123 Yes	2/2/2	Normal	OK	Missed
	U-5E EE530-1 Flum, MD, David Reed	-	heparin	No Vent	105/144 No	No Vent	No Vent	No Assessment	No Vent
	U-5E EE533-1 Flum, MD, David Reed	-	heparin	No Vent	105/144 No	No Vent	No Vent	No Assessment	No Vent

# UW ICU





# Harborview ICU



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THE **CHECKLIST** MANIFESTO • HOW TO GET THINGS RIGHT



**ATUL GAWANDE**

BESTSELLING AUTHOR OF  
*BETTER AND COMPLICATIONS*

Copyrighted Material





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January 22, 2008

PERSONAL HEALTH

## A Basic Hospital To-Do List Saves Lives

By [JANE E. BRODY](#)

This is a call to arms for everyone who may someday be hospitalized, or who has a relative who may someday be hospitalized — which is to say everyone.

These days, to spend time in the hospital is to be at risk of contracting a hospital-acquired infection. Some of these infections can be life-threatening. But there is a simple way to make that hospital stay safer, devised by **Dr. Peter J. Pronovost**, a physician-researcher at Johns Hopkins.

The method — a five-item checklist to assure that proper precautions are taken to prevent infection — has been thoroughly tested, first at Johns Hopkins and later in 108 intensive-care units in Michigan, where it succeeded beyond anyone's wildest dreams in saving lives and reducing costs for patients who received the major fluid tube called a central venous catheter.

According to Dr. Pronovost, whose findings in Michigan were published in The New England Journal of Medicine on Dec. 28, 2006, about half of intensive-care patients receive these catheters; about 80,000 a year become infected and 28,000 die, with an economic cost of \$2.3 billion.

### Five Simple Steps

Using the checklist, in 18 months the average I.C.U. at these diverse [hospitals](#) reduced its catheter-related infection rate to zero, from 4 percent. All told, the checklist **saved more than 1,500 lives and nearly \$200 million**. The program itself cost only \$500,000.





SURGICAL CARE AND OUTCOMES ASSESSMENT PROGRAM  
A PROGRAM OF THE FOUNDATION FOR HEALTH CARE QUALITY

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## Surgical Checklist Initiative

♦ [Patients](#) » [What YOU can do to make your surgery safer](#)

*"A System for Safer Surgery"*

The [SCOAP surgical safety checklist](#) is an example of how SCOAP engages healthcare professionals in active change to improve the way healthcare is delivered. Generous support from the [Life Sciences Discovery Fund](#) and [Aetna](#) helped finance this initiative.

### The World Health Organization and the SCOAP Sur...



### Surgical Checklist Initiative Update

#### Congratulations to Washington Hospitals

In January 2009, a coalition of major healthcare stakeholders in Washington came together (*see logos at the bottom of page*) to create the SCOAP Surgical Checklist Initiative:

[SCOAP Surgical Checklist](#) (PDF)

[SCOAP Ambulatory Checklist](#) (PDF)

The coalition members set the goal of getting a Surgical Checklist into every OR in Washington State by January 2010, leading to [media attention](#) across the state along with [a proclamation from the Governor](#).

According to the [Washington State Hospital Association](#), **100% of Washington State hospitals** have either implemented a standardized surgical checklist or are in the process of doing so. SCOAP is now in the process of verifying stages of implementation.

#### Landmark New England Journal of Medicine study shows how surgical checklists save lives

The SCOAP Surgical Checklist was adapted for use in the United States by SCOAP and surgeons at the University of Washington who



# Dashboard Study Design

Measure of Compliance with Quality Parameter

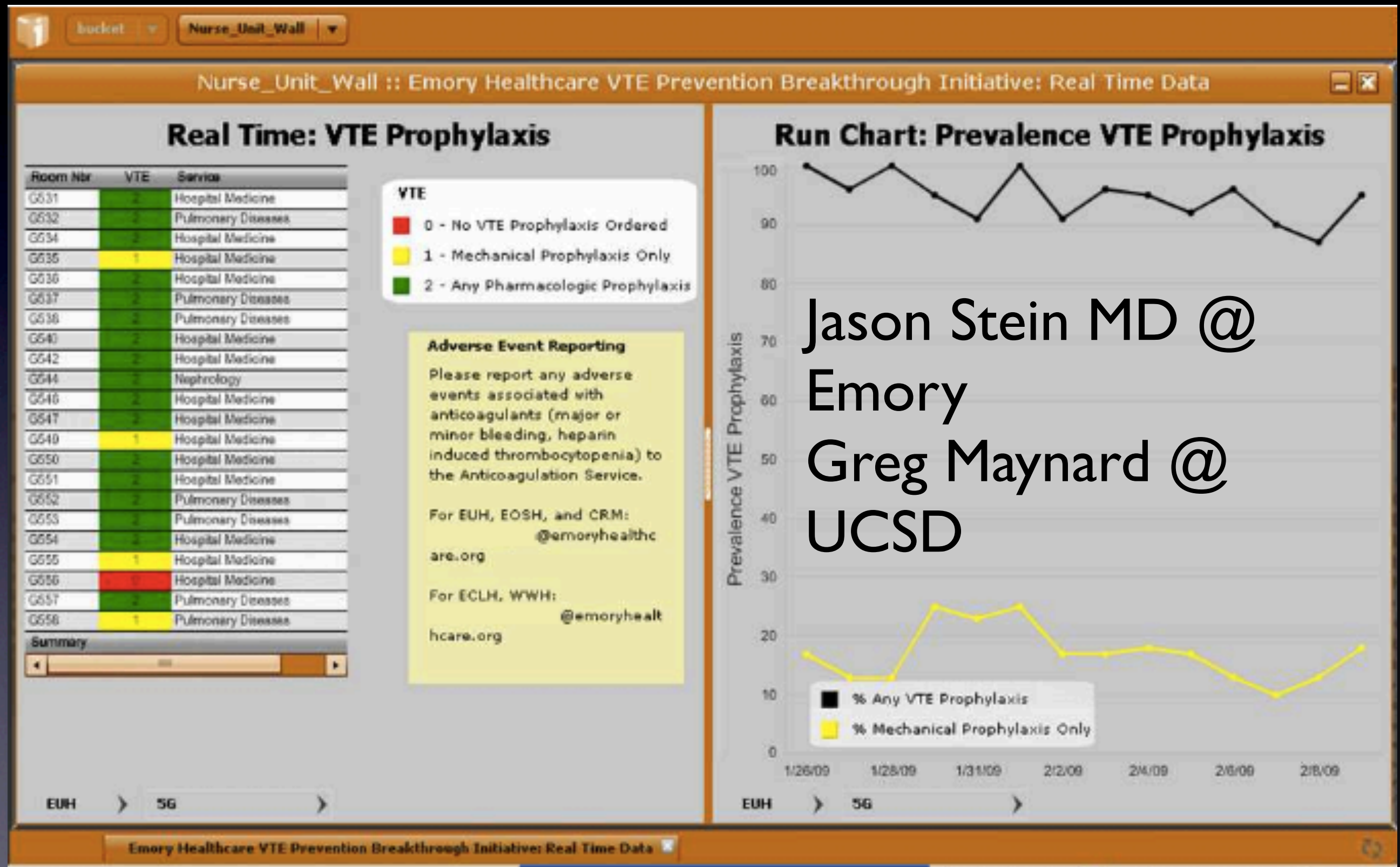
	6 Week Control Period	6 Week Intervention Period
Control Unit	No Dashboard	No Dashboard
Intervention Unit	No Dashboard	Dashboard

# Med-Surg Dashboard

[illegible]



# Measurevention



Jason Stein MD @ Emory  
Greg Maynard @ UCSD

# Critical HIT Components Needed to Ensure Quality

- ✓ Computer System
- ✓ Discrete Data
- ✓ Realtime Provider Feedback aka Clinical Decision Support
- ✓ Realtime Provider Feedback aka Clinical Decision Support
- ✓ Group Situational Awareness

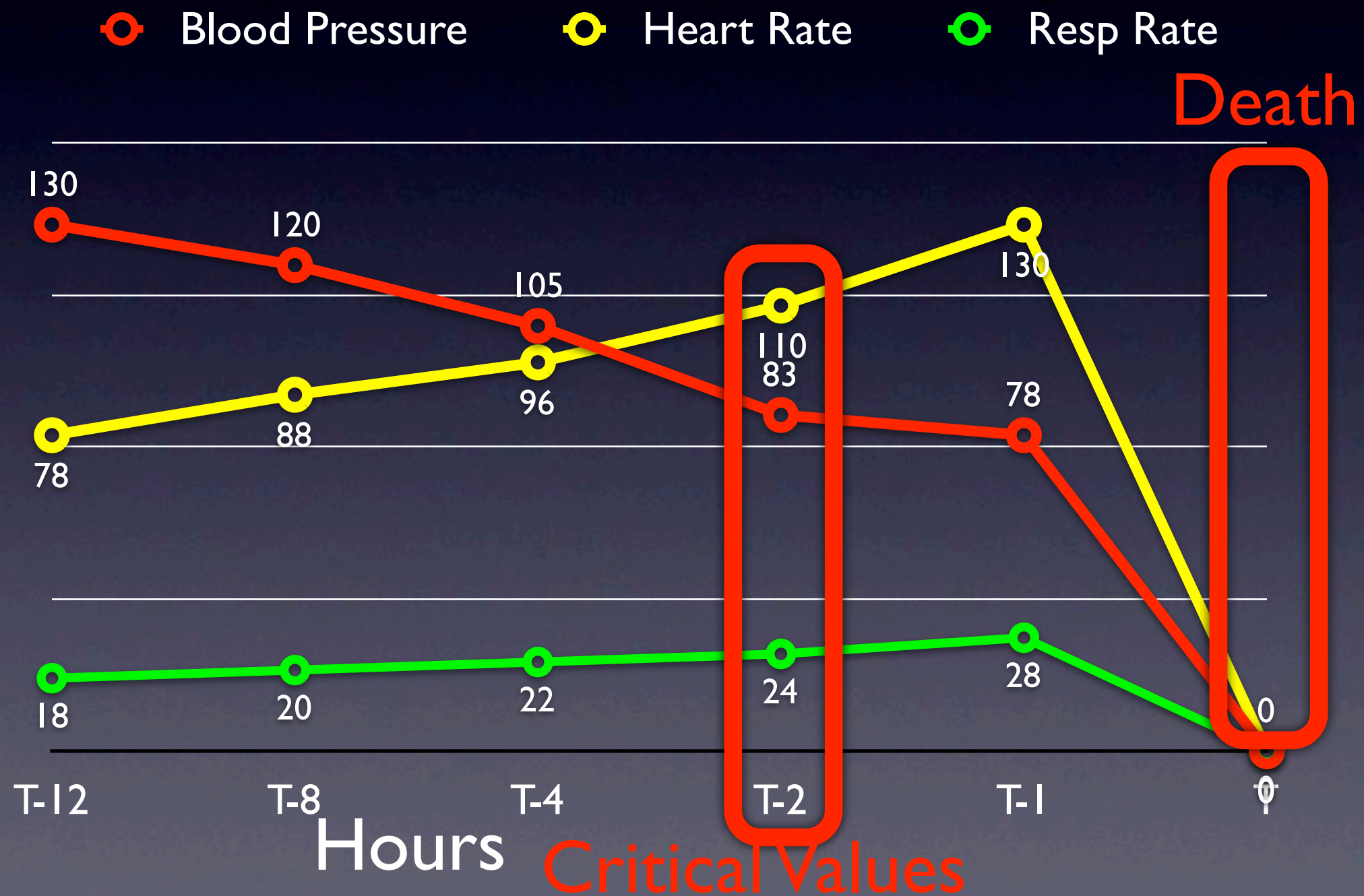


# Quality

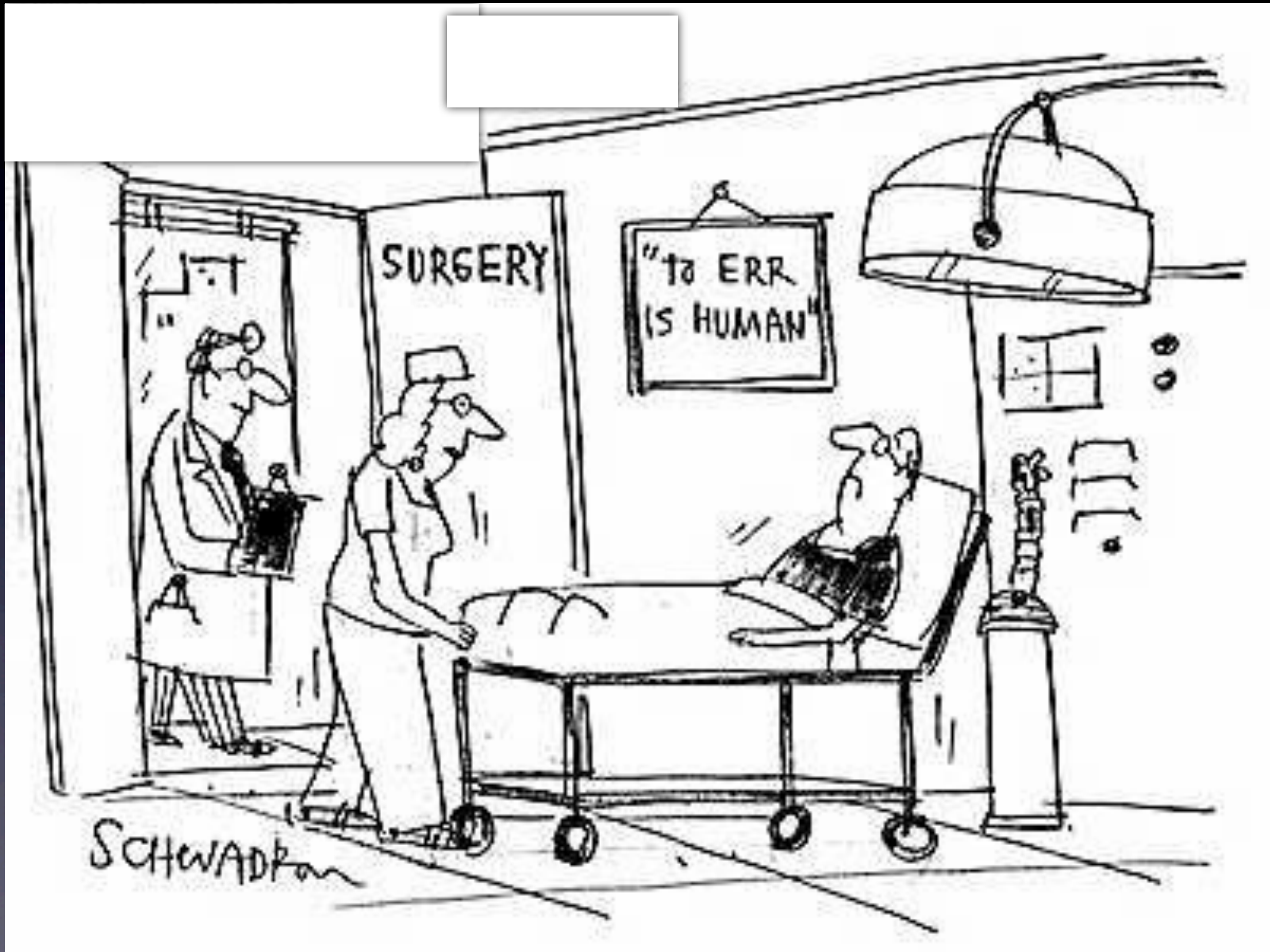
# Safety



# Preventing Potentially Avoidable Deaths



# Institute of Medicine 1999





# Reason for Failure?



There are 2 teams of players, one wearing white shirts and one wearing black shirts. Try to count the number of times the team wearing white passes the ball.

# Reason for Failure?



There are 2 teams of players, one wearing white shirts and one wearing black shirts. Try to count the number of times the team wearing white passes the ball.



# Rapid Response Team

- SBP<90
- HR>130
- RR>24
- SaO<sub>2</sub><90%



3,000 Hospitals



# Fire Station Model





# Air Traffic Control Surveillance Model



# Early Warning System

Task

Edit

In-Box

UWMC

Quality

ICU Dashb

Patient Excludi

Filters:

RRT

2

1

1

1

1

1

1

1

1

1

1

Report Output - 1\_ews\_detailssummary\_dms

150%

RRT (Last 10 for 24 hrs.)

Result	Value	Date From	Date Until
RRT	2	02/04/2009 16:23	02/05/2009 16:01
RRT	1	02/04/2009 14:18	02/04/2009 16:23
RRT	1	02/04/2009 13:48	02/04/2009 14:18
RRT	1	02/04/2009 12:53	02/04/2009 13:48
RRT	1	02/04/2009 08:23	02/04/2009 12:53
RRT	1	02/04/2009 08:13	02/04/2009 08:23
RRT	1	02/04/2009 03:44	02/04/2009 08:13
RRT	1	02/04/2009 02:14	02/04/2009 03:44
RRT	2	02/04/2009 00:08	02/04/2009 02:14
RRT	1	02/03/2009 23:38	02/04/2009 00:08
RRT	1	02/03/2009 23:34	02/03/2009 23:38

SBP (Last 24 hrs.)

Heart Rate (Last 24 hrs.)

Respiratory Rate (Last 24 hrs.)

SaO2 (Last 24 hrs.)

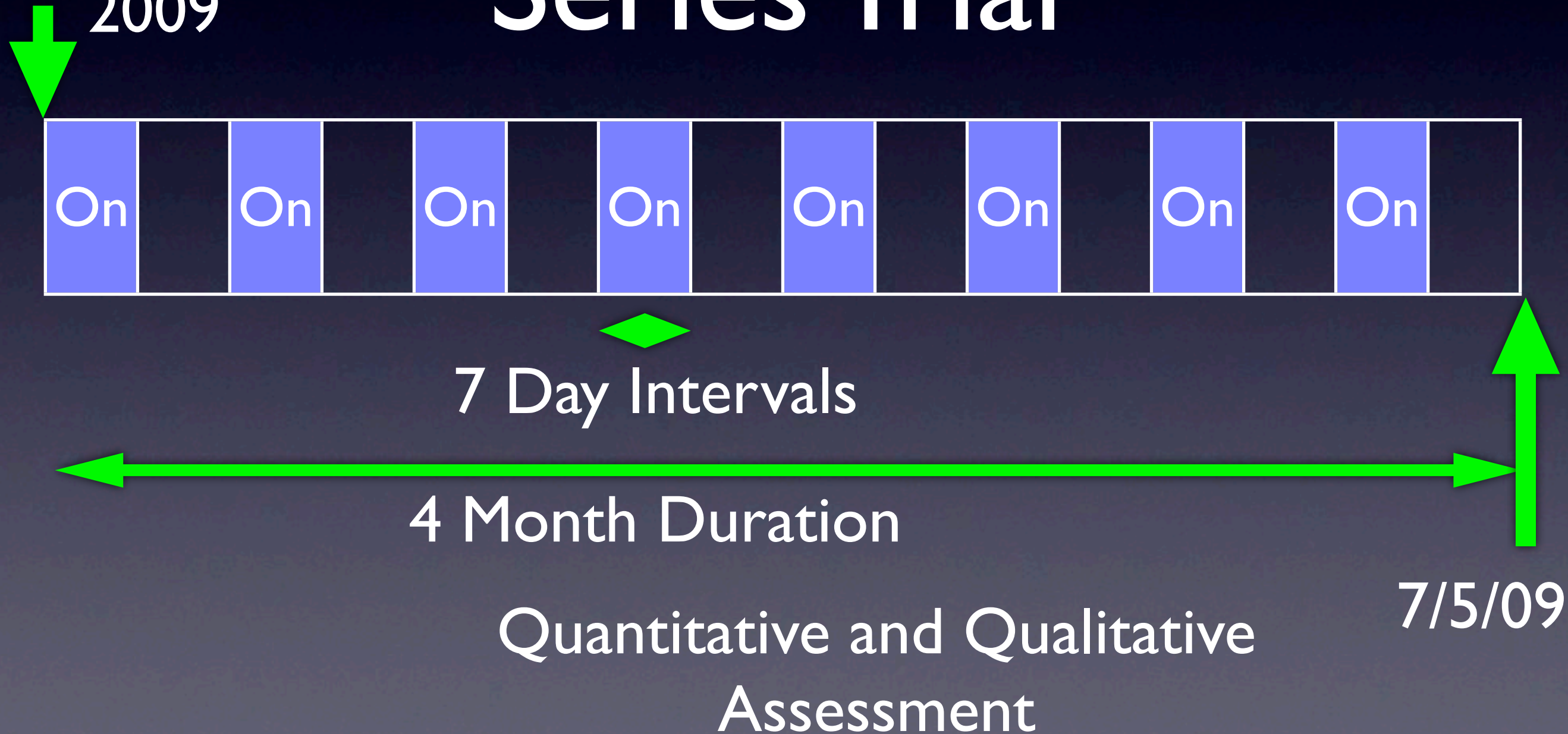
Unit --- go --Select a Patient List-- go

	Comfort Care	Snooze	Notes
009 09:47	<input type="checkbox"/>	<input type="text"/> set	HR 132
009 17:29	<input type="checkbox"/>	<input type="text"/> set	+ Add Note
009 09:47	<input type="checkbox"/>	<input type="text"/> set	+ Add Note
008 18:57	<input type="checkbox"/>	<input type="text"/> set	Watch list, RLL cellulitis --> weeping open bliste
009 08:14	<input type="checkbox"/>	<input type="text"/> set	fresh move from ICU
009 16:00	<input type="checkbox"/>	<input type="text"/> set	CM--EF 19%; infected AICD lead removed12/10 b/p lo
008 23:15	<input type="checkbox"/>	<input type="text"/> set	1/17 SBP 84, Remodulin, diuresing, fluid restrict,
009 11:49	<input type="checkbox"/>	<input type="text"/> set	BP better now 99/
009 09:25	<input type="checkbox"/>	<input type="text"/> set	+ Add Note
008 21:36	<input type="checkbox"/>	<input type="text"/> set	+ Add Note
009 08:00	<input type="checkbox"/>	<input type="text"/> set	AML, hr up on postural b/p,
009 05:33	<input type="checkbox"/>	<input type="text"/> set	HR 124
009 10:04	<input type="checkbox"/>	<input type="text"/>	



# Single Blind Randomized Controlled Interrupted Time Series Trial

Feb 9,  
2009

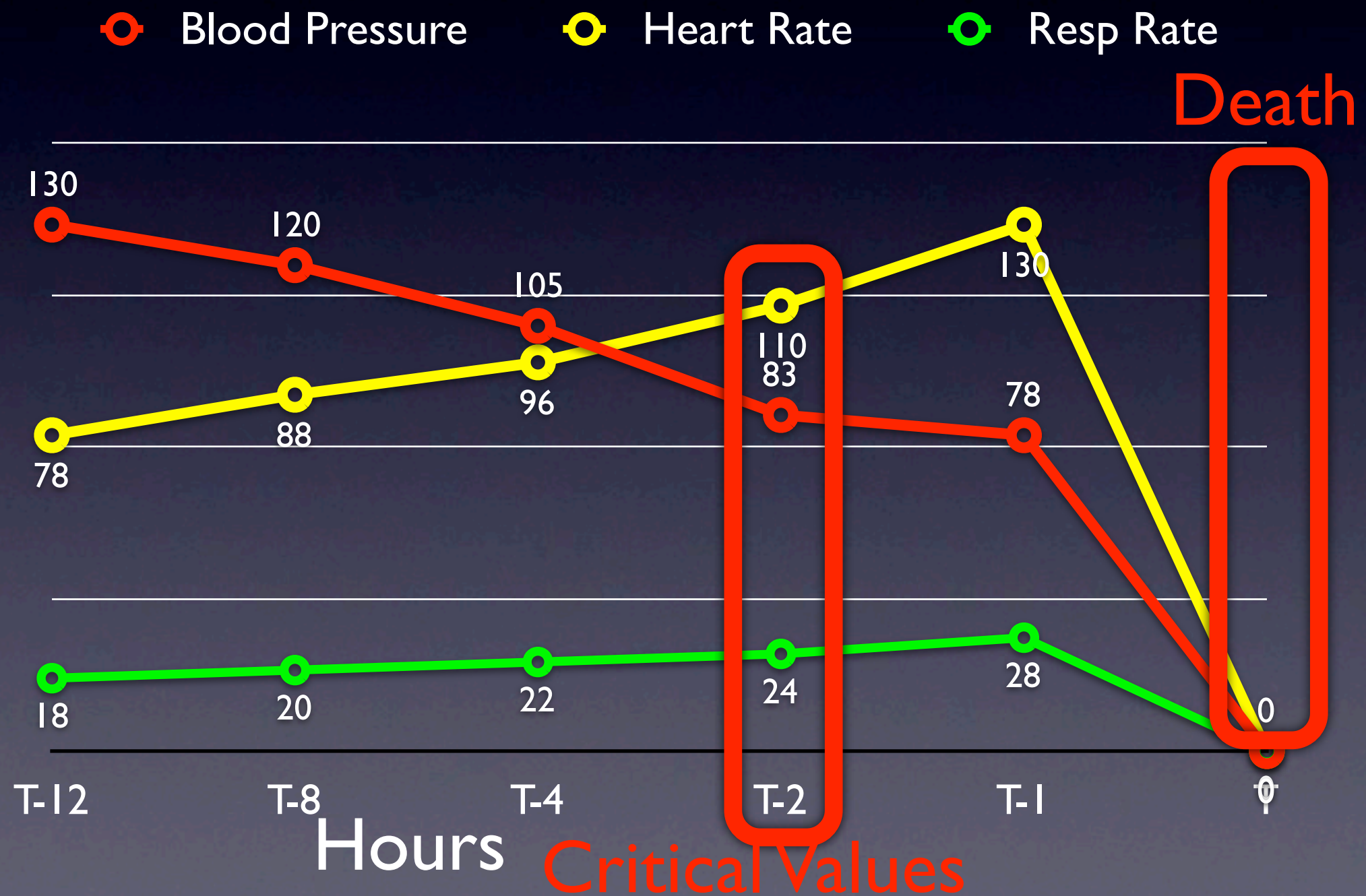


# Clinical Outcomes

- Potentially avoidable death rate
- Cardiopulmonary arrest rate outside ICU
- Unexpected transfer to ICU rate
- RRT Activation Rate



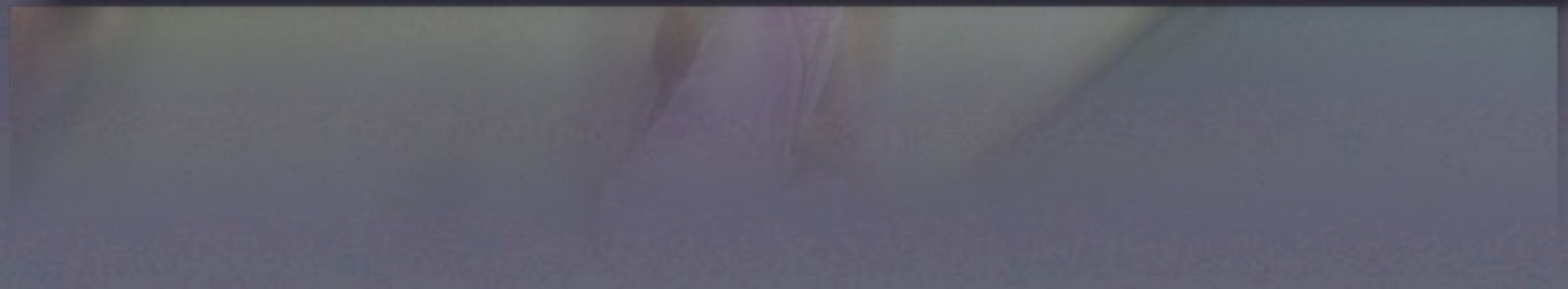
# Predicting Trends



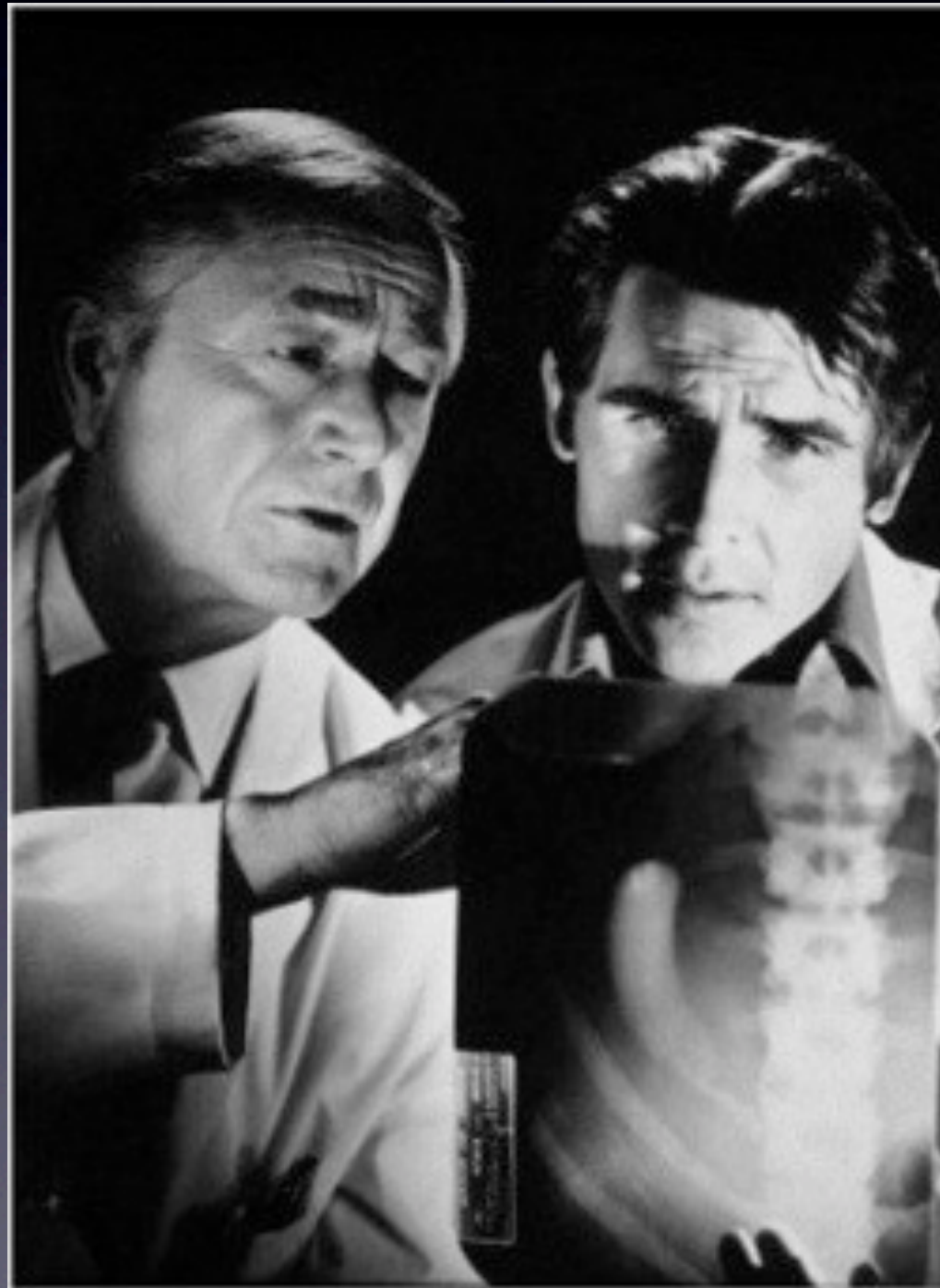




# iPhone



# Improved Quality Through Enhanced Communications





# Use of Multidisciplinary Rounds to Simultaneously Improve Quality Outcomes, Enhance Resident Education, and Shorten Length of Stay

Stephen O'Mahony, MD<sup>1,2</sup>, Eric Mazur, MD<sup>1,2</sup>, Pamela Charney, MD<sup>1,3</sup>, Yun Wang, PhD<sup>4</sup>, and Jonathan Fine, MD<sup>1,5</sup>

<sup>1</sup>Department of Medicine, Norwalk Hospital, 24 Stevens Street, Norwalk, CT 06856, USA; <sup>2</sup>, Yale University School of Medicine, New Haven, CT, USA; <sup>3</sup>, Albert Einstein College of Medicine, Bronx, NY, USA; <sup>4</sup>Center for Outcomes Research, Yale University and Yale New Haven Health, New Haven, CT, USA; <sup>5</sup>Hinds Center for Lung Studies and Health Informatics, Norwalk Hospital, Norwalk, CT, USA.

**BACKGROUND:** Hospital-based clinicians and educators face a difficult challenge trying to simultaneously improve measurable quality, educate residents in line with ACGME core competencies, while also attending to fiscal concerns such as hospital length of stay (LOS).

**OBJECTIVE:** The purpose of this study was to determine the effect of multidisciplinary rounds (MDR) on quality core measure performance, resident education, and hospital length of stay.

**DESIGN:** Pre and post observational study assessing the impact of MDR during its first year of implementation.

**SETTING:** The Norwalk Hospital is a 328-bed, university-affiliated community teaching hospital in an urban setting with a total of 44 Internal Medicine residents.

**METHODS:** Joint Commission on Accreditation of

proved efficiency, delivery of evidence-based care, and relationships with involved disciplines. Adjusted average LOS decreased 0.5 (95% CI 0.1–0.8) days for patients with a target core measure diagnosis of either CHF, pneumonia, or AMI ( $p < .01$ ) and by 0.6 (95% CI 0.5–0.7) days for all medicine DRGs ( $p < .001$ ).

**CONCLUSIONS:** Resident-centered MDR is an effective process using no additional resources that simultaneously improves quality of care while enhancing resident education and is associated with shortened length of stay.

**KEY WORDS:** quality improvement; residency education; health care costs; communication; performance measurement.

DOI: 10.1007/s11606-007-0225-1

© 2007 Society of General Internal Medicine 2007;22:1073–1079

*Review Paper* ■

## A Systematic Review of the Literature on Multidisciplinary Rounds to Design Information Technology

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AYSE P. GURSES, PhD, YAN XIAO, PhD

**Abstract** Multidisciplinary rounds (MDR) have become important mechanisms for communication and coordination of care. To guide design of tools supporting MDR, we reviewed the literature published from 1990 to 2005 about MDR on information tools used, information needs, impact of information tools, and evaluation measures. Fifty-one papers met inclusion criteria and were included. In addition to patient-centric information tools (e.g., medical chart) and decision-support tools (e.g., clinical pathway), process-oriented tools (e.g., rounding list) were reported to help with information organization and communication. Information tools were shown to improve situation awareness of multidisciplinary care providers, efficiency of MDR, and length of stay. Communication through MDR may be improved by process-oriented information tools that help information organization, communication, and work management, which could be achieved through automatic extraction from clinical information systems, displays and printouts in condensed forms, at-a-glance representations of the care unit, and storing work-process information temporarily.

■ J Am Med Inform Assoc. 2006;13:267–276. DOI 10.1197/jamia.M1992.



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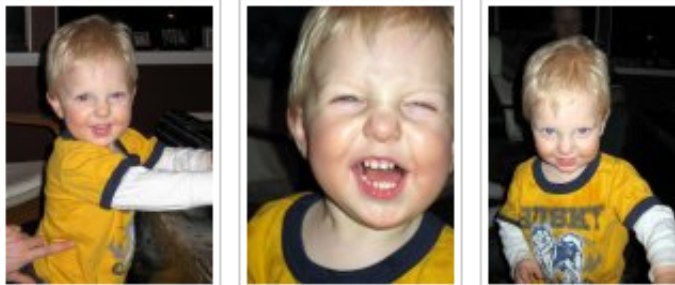
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Twitter / iclast VM Med Hospital Med... Quick Hits Facebook UW Med VM Macworld craigslist Seattle Groupwise USAA Google News UW Library NYT

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News Feed  
Seattle, WA  
Washington  
Photos  
Links  
Video  
More Create

What's on your mind?  
  
Share

**Annalise LiaBraaten**  
  
Nieces and Nephews galore!  
33 minutes ago · Comment · Like · Share

**Marilyn Rosa** is happy, almost done with this cold!  
48 minutes ago · Comment · Like

**John Gennari** is content. Nothing like a good house party.  
53 minutes ago · Comment · Like

**Julie Cotler Pottinger** thinks that if you haven't read the Facebook Haggadah you are seriously missing out.  
58 minutes ago · Comment · Like


**Irene Basloe Saraf** at 10:21pm April 2  
The Sammy Spider Haggadah or the Facebook Haggadah...it's going to be a tough call at our seder.


**Michelle Duffy** Traveling With Kids is now available on Amazon!!! <http://www.tinyurl.com/traveling-with-kids>. Too cool for school!  
Posted about an hour ago · Comment · Like

**Richard Irving** at 10:14pm April 2  
congratulations

REQUESTS  
9 new updates  
See All

PEOPLE YOU MAY KNOW  
See All  
**Kendra Aguilar**  
Add as Friend

SPONSORED  
Hunting for your score?  
 Find it now, in just two easy steps. Click here to see your report & score online for \$0 at FreeCreditReport.com

HIGHLIGHTS  
**Nieces and Nephews galore!**  
by Annalise LiaBraaten  
  
Annalise LiaBraaten is tagged.

**A Wink and a Smile**  
Amy Summers is a fan. Become a Fan

**Easter @ OCC**  
posted by Mark Robison

**Pandora**  
Walter H. Curioso is a fan. Become a Fan

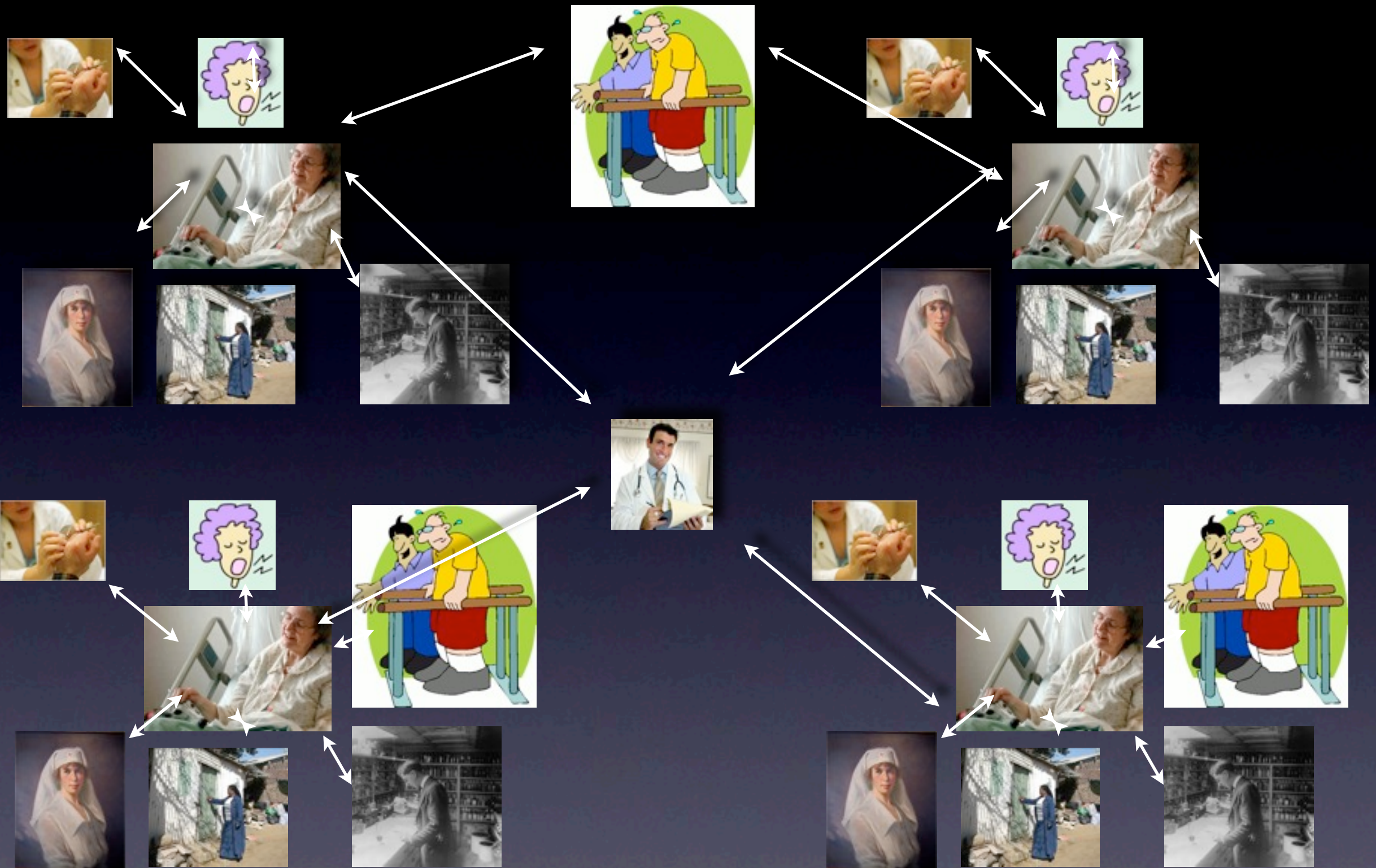
Applications  
Display a menu

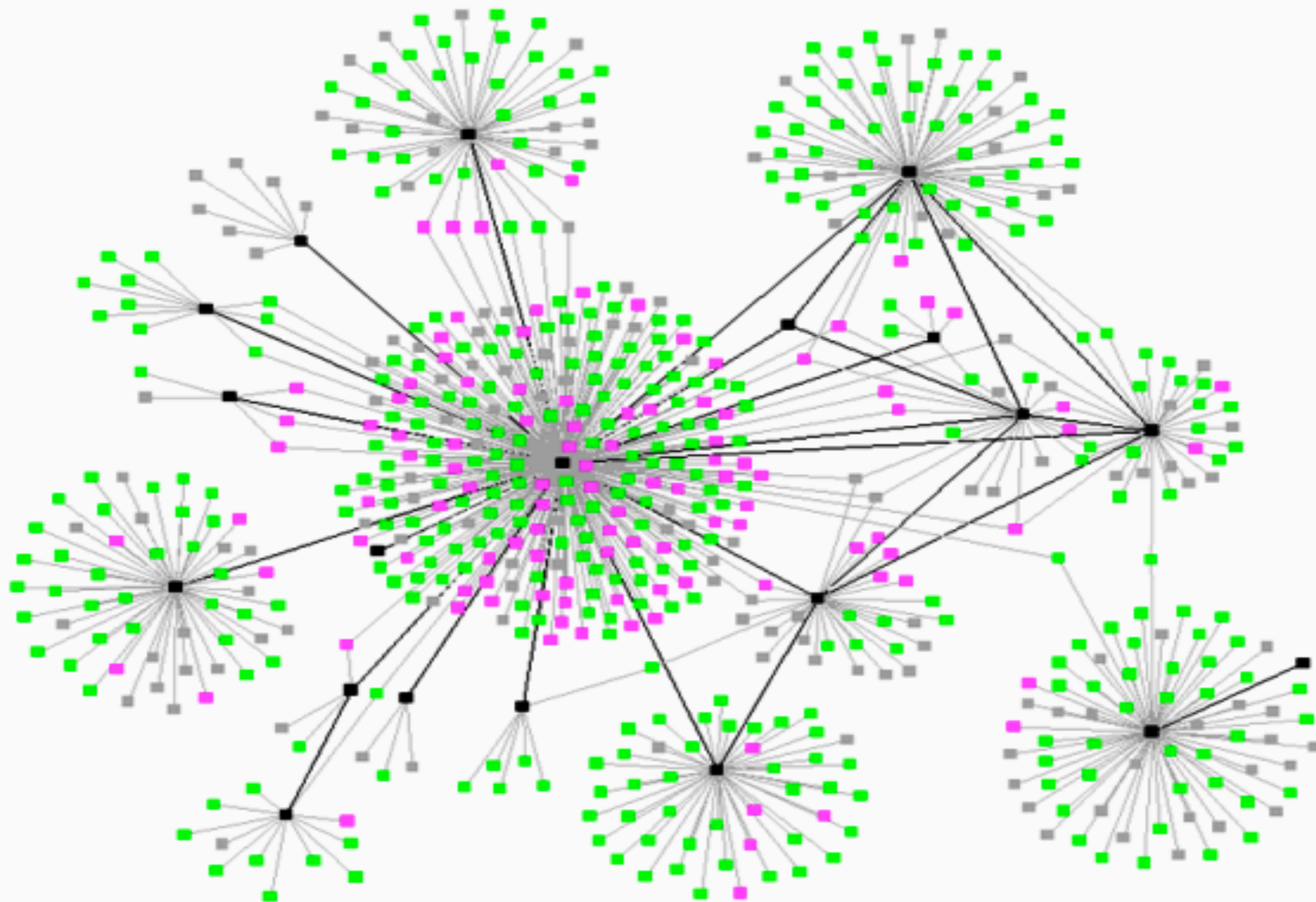
Online Friends (7)













# Barry Aaronson's Patients

What are  
you doing?

Going to see James Madison

Medical Center News  
Noon Conference today is  
on Pneumonia

Lunch Menu

Parking Rules Updated

Medical News  
Digoxin Recall



George Washington was just  
seen by Pam, the Physical  
Therapist, who said “He’s able to  
throw coins now” (20 minutes ago)



Thomas Jefferson’s CBC has  
been resulted (1 hour ago)



John Adam’s has a new CXR  
report (2 hours ago)



# George Washington



Allergies  
Med List  
Family Contacts

## Providers



Welby



Smith

Pam, the Physical Therapist said “He’s able to throw coins now” (20 minutes ago)

George the nurse hung the IV ceftriaxone (1 hours ago)

Linda the Physical Therapist will be back later (2 hours ago)



# Opportunities for Collaboration

- Interface Design- HTML, Javascript
- Portable Device Software Development
  - Mobile Web Pages
  - Native Apps
- Trending Algorithms/Machine Learning
- Social Network Analysis, Software Design

# Acknowledgements

- David Stone
- Matt Schaft
- Derk Adams
- Astrid Schreuder
- Rick Goss
- Tom Payne
- Wendy Giles
- Margaret Neff
- Grant Fletcher





# QUESTIONS